

**2A04 010S - BALANCE SHEET BY LEVEL**  
**ST\_AO.EB72 Eviden USA Inc. Actuals December 2024**

|                                                 | Input            | Manual/Adjustments | Total Restated   | Translated       | Proportion       | Elimination        | Contribution     | Top Adjustments | Contribution Total |
|-------------------------------------------------|------------------|--------------------|------------------|------------------|------------------|--------------------|------------------|-----------------|--------------------|
| <b>A11000 GOODWILL - NET</b>                    |                  |                    |                  |                  |                  |                    |                  |                 |                    |
| 12130 Software & Licenses                       | 503              |                    | 503              | 483              | 483              |                    | 483              |                 | 483                |
| 12160 Customer Relationships                    | 21 233           |                    | 21 233           | 20 405           | 20 405           |                    | 20 405           |                 | 20 405             |
| A12100 SUB TOTAL INTANGIBLE ASSETS - GROSS      | 21 736           |                    | 21 736           | 20 888           | 20 888           |                    | 20 888           |                 | 20 888             |
| 12830 Amortization of Software & Licenses       | (499)            |                    | (499)            | (480)            | (480)            |                    | (480)            |                 | (480)              |
| 12860 Amortization of Customer Relationships    | (21 233)         |                    | (21 233)         | (20 405)         | (20 405)         |                    | (20 405)         |                 | (20 405)           |
| A12800 SUB TOTAL INTANGIBLE ASSETS AMORT & DEP  | (21 732)         |                    | (21 732)         | (20 885)         | (20 885)         |                    | (20 885)         |                 | (20 885)           |
| <b>A12000 INTANGIBLE ASSETS</b>                 | <b>4</b>         |                    | <b>4</b>         | <b>3</b>         | <b>3</b>         |                    | <b>3</b>         |                 | <b>3</b>           |
| 13115 Hardware                                  | 32 857           |                    | 32 857           | 31 576           | 31 576           |                    | 31 576           |                 | 31 576             |
| 13151 Right of use real estate                  | 1 528            |                    | 1 528            | 1 468            | 1 468            |                    | 1 468            |                 | 1 468              |
| A13100 TANGIBLE ASSETS - GROSS                  | 34 385           |                    | 34 385           | 33 044           | 33 044           |                    | 33 044           |                 | 33 044             |
| 13814 Dep - Means of Product, Plant & Equip     | (21)             |                    | (21)             | (20)             | (20)             |                    | (20)             |                 | (20)               |
| 13815 Depreciation of Hardware                  | (26 749)         |                    | (26 749)         | (25 706)         | (25 706)         |                    | (25 706)         |                 | (25 706)           |
| 13851 Depreciation right of use real estate     | (934)            |                    | (934)            | (898)            | (898)            |                    | (898)            |                 | (898)              |
| A13800 TANGIBLE ASSETS - DEPRE                  | (27 704)         |                    | (27 704)         | (26 624)         | (26 624)         |                    | (26 624)         |                 | (26 624)           |
| <b>A13000 TANGIBLE FIXED ASSETS - NET</b>       | <b>6 681</b>     |                    | <b>6 681</b>     | <b>6 420</b>     | <b>6 420</b>     |                    | <b>6 420</b>     |                 | <b>6 420</b>       |
| <b>A14000 INVESTMENT IN ASSOCIATES - NET</b>    |                  |                    |                  |                  |                  |                    |                  |                 |                    |
| 15111 Part Interests in Conso Cies & Assoc      | 4 470 191        |                    | 4 470 191        | 4 295 853        | 4 295 853        | (4 295 853)        |                  |                 |                    |
| A15010 PART INT IN CC & AVAIL FOR SALE INVT-NET | 4 470 191        |                    | 4 470 191        | 4 295 853        | 4 295 853        | (4 295 853)        |                  |                 |                    |
| <b>A15000 NON-CURRENT FINANCIAL ASSETS</b>      | <b>4 470 191</b> |                    | <b>4 470 191</b> | <b>4 295 853</b> | <b>4 295 853</b> | <b>(4 295 853)</b> |                  |                 |                    |
| 15L Link acct for invest elim - mother's cie    |                  |                    |                  |                  |                  | 4 295 853          | 4 295 853        |                 | 4 295 853          |
| 15LP Link acct for investment elim-affiliates   |                  |                    |                  |                  |                  | (2 381 681)        | (2 381 681)      |                 | (2 381 681)        |
| <b>15TOT LINK ACCT FOR INVESTMT ELIMINATION</b> |                  |                    |                  |                  |                  | <b>1 914 173</b>   | <b>1 914 173</b> |                 | <b>1 914 173</b>   |
| 16010 Deferred Tax - Temporary Differences      | 3 479            |                    | 3 479            | 3 343            | 3 343            |                    | 3 343            |                 | 3 343              |
| <b>A16000 DEFERRED TAX ASSETS</b>               | <b>3 479</b>     |                    | <b>3 479</b>     | <b>3 343</b>     | <b>3 343</b>     |                    | <b>3 343</b>     |                 | <b>3 343</b>       |
| <b>A17000 NON CURRENT FINANCIAL INSTRUMENTS</b> |                  |                    |                  |                  |                  |                    |                  |                 |                    |
| <b>A18000 OTHER NON CURRENT ASSETS</b>          |                  |                    |                  |                  |                  |                    |                  |                 |                    |
| <b>A10000 NON CURRENT ASSETS</b>                | <b>4 480 354</b> |                    | <b>4 480 354</b> | <b>4 305 620</b> | <b>4 305 620</b> | <b>(2 381 681)</b> | <b>1 923 939</b> |                 | <b>1 923 939</b>   |
| 21110 Work-in-Progress (Goods and services)     | 5 008            |                    | 5 008            | 4 812            | 4 812            | (652)              | 4 161            |                 | 4 161              |
| 21120 Transition costs                          | 399              |                    | 399              | 383              | 383              |                    | 383              |                 | 383                |
| 21130 Trade Receivables                         | 40 867           | (431)              | 40 435           | 38 858           | 38 858           | (20 834)           | 18 025           |                 | 18 025             |
| 21140 Trade Receiv - Invoices to be issued      | 23 277           |                    | 23 277           | 22 369           | 22 369           | (4 212)            | 18 157           |                 | 18 157             |
| <b>A21000 TRADE RECEIVABLES - NET</b>           | <b>69 550</b>    | <b>(431)</b>       | <b>69 119</b>    | <b>66 423</b>    | <b>66 423</b>    | <b>(25 697)</b>    | <b>40 726</b>    |                 | <b>40 726</b>      |
| <b>A22000 CURRENT TAX ASSETS</b>                |                  |                    |                  |                  |                  |                    |                  |                 |                    |
| 23020 Invent-HW & SW for Selling & oth invent   | 4 933            |                    | 4 933            | 4 741            | 4 741            |                    | 4 741            |                 | 4 741              |
| A23020 INVENTORIES - NET                        | 4 933            |                    | 4 933            | 4 741            | 4 741            |                    | 4 741            |                 | 4 741              |
| 23132 State - VAT Receivables                   | 2                |                    | 2                | 2                | 2                |                    | 2                |                 | 2                  |
| 23133 Other Receivables & Current Assets        | 2 308            |                    | 2 308            | 2 218            | 2 218            |                    | 2 218            |                 | 2 218              |
| 23138 Prepaid Expenses                          | 5 354            |                    | 5 354            | 5 145            | 5 145            | (192)              | 4 953            |                 | 4 953              |
| A23030 OTHER RECEIVABLES - NET                  | 7 664            |                    | 7 664            | 7 366            | 7 366            | (192)              | 7 174            |                 | 7 174              |
| <b>A23000 OTHER CURRENT ASSETS</b>              | <b>12 597</b>    |                    | <b>12 597</b>    | <b>12 106</b>    | <b>12 106</b>    | <b>(192)</b>       | <b>11 914</b>    |                 | <b>11 914</b>      |
| <b>A24000 CURRENT FINANCIAL INSTRUMENTS</b>     |                  |                    |                  |                  |                  |                    |                  |                 |                    |
| <b>A25000 SHORT TERM FINANCIAL ASSETS</b>       |                  |                    |                  |                  |                  |                    |                  |                 |                    |
| 26011 Intercompany current accounts assets      | 49 490           | 1 227              | 50 717           | 48 739           | 48 739           | (48 739)           |                  |                 |                    |
| 26012 Cash at Bank and in Hand                  | 13 385           |                    | 13 385           | 12 863           | 12 863           |                    | 12 863           |                 | 12 863             |
| <b>A26000 CASH AND CASH EQUIVALENT</b>          | <b>62 875</b>    | <b>1 227</b>       | <b>64 102</b>    | <b>61 602</b>    | <b>61 602</b>    | <b>(48 739)</b>    | <b>12 863</b>    |                 | <b>12 863</b>      |
| 27L Link acct for DEBT_long term                |                  |                    |                  |                  |                  | (79 997)           | (79 997)         |                 | (79 997)           |
| 272L Link acct for BFR_short term               |                  |                    |                  |                  |                  | 2 732              | 2 732            |                 | 2 732              |
| <b>27TOT LINK ACCT FOR SHORT AND LONG TERM</b>  |                  |                    |                  |                  |                  | <b>(77 265)</b>    | <b>(77 265)</b>  |                 | <b>(77 265)</b>    |
| <b>A20000 CURRENT ASSETS</b>                    | <b>145 022</b>   | <b>796</b>         | <b>145 818</b>   | <b>140 131</b>   | <b>140 131</b>   | <b>(151 893)</b>   | <b>(11 762)</b>  |                 | <b>(11 762)</b>    |
| <b>A00000 TOTAL ASSETS</b>                      | <b>4 625 376</b> | <b>796</b>         | <b>4 626 172</b> | <b>4 445 751</b> | <b>4 445 751</b> | <b>(2 533 574)</b> | <b>1 912 177</b> |                 | <b>1 912 177</b>   |
| 31110 Share Capital                             | 2 478 336        |                    | 2 478 336        | 2 292 460        | 2 292 460        | (2 292 460)        |                  |                 |                    |
| 31340 Other Reserves                            | 2 022 147        |                    | 2 022 147        | 1 870 281        | 1 870 281        | (1 870 281)        |                  |                 |                    |

|                                                             |                  |                  |                  |                  |                    |                  |                  |
|-------------------------------------------------------------|------------------|------------------|------------------|------------------|--------------------|------------------|------------------|
| 31350 Retained Earnings                                     | (44 548)         | (44 548)         | (41 207)         | (41 207)         | 41 207             |                  |                  |
| 3130G Consolidated Reserves                                 |                  |                  |                  |                  | 1 829 074          | 1 829 074        | 1 829 074        |
| 31411 Cumulative Translation Adjustments                    |                  |                  | 160 619          | 160 619          | (160 619)          |                  |                  |
| 3141GC Trans Reserves - Group part                          |                  |                  |                  |                  | 71 399             | 71 399           | 71 399           |
| 31420 Translation Gains/Losses from Net Income              |                  |                  | (905)            | (905)            | 905                |                  |                  |
| 3142GC Translation on Net Income-Group part                 |                  |                  |                  |                  | (905)              | (905)            | (905)            |
| 31510 Net Income For The Period                             | (24 041)         | (24 041)         | (22 199)         | (22 199)         | 22 199             |                  |                  |
| 3151G Net Income - Group part                               |                  |                  |                  |                  | (22 199)           | (22 199)         | (22 199)         |
| <b>L31000 SHAREHOLDER'S EQUITY</b>                          | <b>4 431 894</b> | <b>4 431 894</b> | <b>4 259 050</b> | <b>4 259 050</b> | <b>(2 381 681)</b> | <b>1 877 369</b> | <b>1 877 369</b> |
| <b>L32000 MINORITY INTEREST</b>                             |                  |                  |                  |                  |                    |                  |                  |
| <b>L30000 TOTAL SHAREHOLDER'S EQUITY</b>                    | <b>4 431 894</b> | <b>4 431 894</b> | <b>4 259 050</b> | <b>4 259 050</b> | <b>(2 381 681)</b> | <b>1 877 369</b> | <b>1 877 369</b> |
| 41020 Pension net liability - Unfunded DB plans             | 3 924            | 3 924            | 3 771            | 3 771            |                    | 3 771            | 3 771            |
| <b>L41000 PROV FOR PENSIONS AND SIMILAR BENEFITS</b>        | <b>3 924</b>     | <b>3 924</b>     | <b>3 771</b>     | <b>3 771</b>     |                    | <b>3 771</b>     | <b>3 771</b>     |
| 42010 Provisions for losses and contingencies - Non-current | 400              | 400              | 384              | 384              |                    | 384              | 384              |
| <b>L42000 NON CURRENT PROVISIONS</b>                        | <b>400</b>       | <b>400</b>       | <b>384</b>       | <b>384</b>       |                    | <b>384</b>       | <b>384</b>       |
| <b>L43000 LONG TERM BORROWINGS</b>                          |                  |                  |                  |                  |                    |                  |                  |
| 44010 Deferred Tax Liabilities                              | 1 327            | 1 327            | 1 275            | 1 275            |                    | 1 275            | 1 275            |
| <b>L44000 DEFERRED TAX LIABILITIES</b>                      | <b>1 327</b>     | <b>1 327</b>     | <b>1 275</b>     | <b>1 275</b>     |                    | <b>1 275</b>     | <b>1 275</b>     |
| <b>L45000 NON CURRENT FINANCIAL INSTRUMENTS</b>             |                  |                  |                  |                  |                    |                  |                  |
| 47011 Lease liability Real estate - Non-current             | 612              | 612              | 589              | 589              |                    | 589              | 589              |
| 47012 Lease liability IT equipment - Non-current            |                  |                  |                  |                  |                    |                  |                  |
| 47013 Lease liability Company cars - Non-current            |                  |                  |                  |                  |                    |                  |                  |
| 47010 Lease liability Others - Non-current                  |                  |                  |                  |                  |                    |                  |                  |
| <b>L47000 NON CURRENT LEASE Liability</b>                   | <b>612</b>       | <b>612</b>       | <b>589</b>       | <b>589</b>       |                    | <b>589</b>       | <b>589</b>       |
| <b>L46000 OTHER NON CURRENT LIABILITIES</b>                 |                  |                  |                  |                  |                    |                  |                  |
| <b>L40000 NON CURRENT LIABILITIES</b>                       | <b>6 263</b>     | <b>6 263</b>     | <b>6 019</b>     | <b>6 019</b>     |                    | <b>6 019</b>     | <b>6 019</b>     |
| 51010 Trade Payables                                        | 25 132           | 25 132           | 24 152           | 24 152           | (22 138)           | 2 013            | 2 013            |
| 51020 Trade Payables - Invoice not yet received             | 8 420            | 8 420            | 8 091            | 8 091            | (745)              | 7 347            | 7 347            |
| <b>L51000 TRADE PAYABLES AND NOTE PAYABLE</b>               | <b>33 551</b>    | <b>33 551</b>    | <b>32 243</b>    | <b>32 243</b>    | <b>(22 883)</b>    | <b>9 360</b>     | <b>9 360</b>     |
| 52010 Corp Income Tax & Accrued Income Tax                  | 0                | 0                | 0                | 0                |                    | 0                | 0                |
| <b>L52000 CURRENT TAX</b>                                   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |                    | <b>0</b>         | <b>0</b>         |
| <b>L53000 CURRENT FINANCIAL INSTRUMENTS</b>                 |                  |                  |                  |                  |                    |                  |                  |
| 54030 Intercompany cur acct liabilities                     | 133 960          | 133 960          | 128 736          | 128 736          | (128 736)          |                  |                  |
| <b>L54000 CURRENT PORTION OF BORROWINGS</b>                 | <b>133 960</b>   | <b>133 960</b>   | <b>128 736</b>   | <b>128 736</b>   | <b>(128 736)</b>   |                  |                  |
| <b>L57000 Accrued interests - lease</b>                     |                  |                  |                  |                  |                    |                  |                  |
| 55020 Trade Receivables-credit notes                        | 841              | 841              | 809              | 809              |                    | 809              | 809              |
| 55030 Employee Payables & Accrued Expenses                  | 2 767            | 2 767            | 2 659            | 2 659            |                    | 2 659            | 2 659            |
| 55035 Employee Payables - Bonus score card                  | 1 853            | 1 853            | 1 781            | 1 781            |                    | 1 781            | 1 781            |
| 55040 Social Charges, Welfare Liabilities                   | 3 391            | 1 227            | 4 618            | 4 438            |                    | 4 438            | 4 438            |
| 55050 State - VAT Payable                                   | 587              | 587              | 564              | 564              |                    | 564              | 564              |
| 55100 Other Current Liabilities                             | 2 116            | 2 116            | 2 033            | 2 033            |                    | 2 033            | 2 033            |
| 55110 Deferred Income                                       | 8 153            | (431)            | 7 722            | 7 420            | (275)              | 7 146            | 7 146            |
| <b>L55000 OTHER CURRENT LIABILITIES</b>                     | <b>19 708</b>    | <b>796</b>       | <b>20 504</b>    | <b>19 704</b>    | <b>(275)</b>       | <b>19 429</b>    | <b>19 429</b>    |
| <b>L58000 CURRENT PROVISIONS</b>                            |                  |                  |                  |                  |                    |                  |                  |
| <b>L57500 CURRENT LEASE Liability</b>                       |                  |                  |                  |                  |                    |                  |                  |
| <b>L50000 CURRENT LIABILITIES</b>                           | <b>187 220</b>   | <b>796</b>       | <b>188 016</b>   | <b>180 683</b>   | <b>(151 893)</b>   | <b>28 790</b>    | <b>28 790</b>    |
| <b>L00000 TOTAL LIABILITIES</b>                             | <b>4 625 377</b> | <b>796</b>       | <b>4 626 173</b> | <b>4 445 752</b> | <b>(2 533 574)</b> | <b>1 912 178</b> | <b>1 912 178</b> |
| <b>ASSETS - LIABILITIES</b>                                 | <b>(1)</b>       | <b>(1)</b>       | <b>(1)</b>       | <b>(1)</b>       |                    | <b>(1)</b>       | <b>(1)</b>       |

**2A01\_010S - BALANCE INCOME STATEMENT BY LEVEL**  
**ST\_AO.EB72 Eviden USA Inc. Actuals December 2024**

|                                                                   | Input            | TotalRestated    | Translated       | Proportion       | Elimination     | Contribution     | TopAdjustments | Contribution Total |
|-------------------------------------------------------------------|------------------|------------------|------------------|------------------|-----------------|------------------|----------------|--------------------|
| 70000 Sales of Services                                           | 198 007          | 198 007          | 182 834          | 182 834          | (67 102)        | 115 732          |                | 115 732            |
| 70003 Sales of Hardware                                           | 3 026            | 3 026            | 2 794            | 2 794            | (1 435)         | 1 360            |                | 1 360              |
| 70007 Pass Through Sales Revenues                                 | 637              | 637              | 588              | 588              |                 | 588              |                | 588                |
| 70008 Extra Sales                                                 | 57               | 57               | 53               | 53               | (10)            | 43               |                | 43                 |
| 70014 Resale of Services                                          | 810              | 810              | 748              | 748              |                 | 748              |                | 748                |
| 70015 Sales of own Hardware                                       | 25 320           | 25 320           | 23 380           | 23 380           |                 | 23 380           |                | 23 380             |
| <b>REVENUE</b>                                                    | <b>227 859</b>   | <b>227 859</b>   | <b>210 398</b>   | <b>210 398</b>   | <b>(68 546)</b> | <b>141 852</b>   |                | <b>141 852</b>     |
| 60101D Wages and Salaries - D                                     | (87 061)         | (87 061)         | (80 390)         | (80 390)         | 1 931           | (78 459)         |                | (78 459)           |
| 60101I Wages & Salaries - I                                       | (17 127)         | (17 127)         | (15 814)         | (15 814)         | (2 761)         | (18 575)         |                | (18 575)           |
| 60102D Bonus score card - D                                       | (1 221)          | (1 221)          | (1 127)          | (1 127)          | (44)            | (1 171)          |                | (1 171)            |
| 60102I Bonus score card - I                                       | (1 651)          | (1 651)          | (1 525)          | (1 525)          |                 | (1 525)          |                | (1 525)            |
| 60112D Other incentive wages (discretionary) - D                  | (303)            | (303)            | (280)            | (280)            |                 | (280)            |                | (280)              |
| 60112I Other incentive wages - I                                  | (545)            | (545)            | (503)            | (503)            |                 | (503)            |                | (503)              |
| 60103D Social Expenses other than DC Plans - D                    | (13 802)         | (13 802)         | (12 744)         | (12 744)         | (821)           | (13 565)         |                | (13 565)           |
| 60103I Social Exp other than DC plans - I                         | (2 873)          | (2 873)          | (2 652)          | (2 652)          |                 | (2 652)          |                | (2 652)            |
| 60110I DC pension plans other (state & mandatory)-I               | (207)            | (207)            | (191)            | (191)            |                 | (191)            |                | (191)              |
| 60122D Termination payments - D                                   | (135)            | (135)            | (125)            | (125)            |                 | (125)            |                | (125)              |
| 60123D Overtime - D                                               | (133)            | (133)            | (123)            | (123)            |                 | (123)            |                | (123)              |
| 60123I Overtime - I                                               | (104)            | (104)            | (96)             | (96)             |                 | (96)             |                | (96)               |
| <b>WSA WAGES AND SALARIES</b>                                     | <b>(125 161)</b> | <b>(125 161)</b> | <b>(115 570)</b> | <b>(115 570)</b> | <b>(1 695)</b>  | <b>(117 265)</b> |                | <b>(117 265)</b>   |
| 60105I Pension benefit payment - Unfunded DB plans - I            | (552)            | (552)            | (510)            | (510)            |                 | (510)            |                | (510)              |
| <b>SSCH PENSIONS COSTS</b>                                        | <b>(552)</b>     | <b>(552)</b>     | <b>(510)</b>     | <b>(510)</b>     |                 | <b>(510)</b>     |                | <b>(510)</b>       |
| 60114D Staff Training Costs - D                                   | (77)             | (77)             | (71)             | (71)             |                 | (71)             |                | (71)               |
| 60114I Staff Training Costs - I                                   | (38)             | (38)             | (35)             | (35)             | 35              |                  |                |                    |
| <b>TPS TAX, TRAINING, PROFIT SHARING</b>                          | <b>(115)</b>     | <b>(115)</b>     | <b>(106)</b>     | <b>(106)</b>     | <b>35</b>       | <b>(71)</b>      |                | <b>(71)</b>        |
| 78111I Release of pension provisions (OM) - DB and OLTB plans - I | 552              | 552              | 510              | 510              |                 | 510              |                | 510                |
| <b>NCPPE NET CHARGE TO PROVISIONS</b>                             | <b>552</b>       | <b>552</b>       | <b>510</b>       | <b>510</b>       |                 | <b>510</b>       |                | <b>510</b>         |
| <b>PERSONNEL EXPENSES</b>                                         | <b>(125 276)</b> | <b>(125 276)</b> | <b>(115 676)</b> | <b>(115 676)</b> | <b>(1 660)</b>  | <b>(117 336)</b> |                | <b>(117 336)</b>   |
| 60001 Hardware - Purchases for Selling                            | (223)            | (223)            | (206)            | (206)            | 1               | (205)            |                | (205)              |
| 60003 Software - Purchases for Selling                            | (2 656)          | (2 656)          | (2 453)          | (2 453)          |                 | (2 453)          |                | (2 453)            |
| 60014 Variation of finished goods inventories                     | (6 354)          | (6 354)          | (5 867)          | (5 867)          | 2 701           | (3 166)          |                | (3 166)            |
| CACOGS Contra-account COGS                                        |                  |                  |                  |                  | (2 701)         | (2 701)          |                | (2 701)            |
| <b>PURCHASE FOR SELLING AND ROYALTIES</b>                         | <b>(9 233)</b>   | <b>(9 233)</b>   | <b>(8 525)</b>   | <b>(8 525)</b>   | <b>1</b>        | <b>(8 525)</b>   |                | <b>(8 525)</b>     |
| <b>Variation of Inventory</b>                                     |                  |                  |                  |                  |                 |                  |                |                    |
| 60136D Subcontractors (Time & Material)-D                         | (42 938)         | (42 938)         | (39 647)         | (39 647)         | 33 867          | (5 781)          |                | (5 781)            |
| 60136I Subcontractors (Time and Material) - I                     | (1 242)          | (1 242)          | (1 147)          | (1 147)          | 1 116           | (32)             |                | (32)               |
| 60141D Subcontractors (Fixed Price)-D                             | (15 575)         | (15 575)         | (14 382)         | (14 382)         | 13 392          | (990)            |                | (990)              |
| 60141I Subcontractors (Fixed Price) - I                           | (3 768)          | (3 768)          | (3 479)          | (3 479)          | 3 411           | (68)             |                | (68)               |
| 60151D Outsourced Services - D                                    | (11 911)         | (11 911)         | (10 998)         | (10 998)         | 8 817           | (2 181)          |                | (2 181)            |
| 60151I Outsourced Services - I                                    | (2 530)          | (2 530)          | (2 336)          | (2 336)          | 3 960           | 1 624            |                | 1 624              |
| 60154D Global Recharges - D                                       | (2 137)          | (2 137)          | (1 974)          | (1 974)          | 1 834           | (140)            |                | (140)              |
| <b>SUBCONTRACTED SERVICES - OUTSOURCED SERVICES</b>               | <b>(80 102)</b>  | <b>(80 102)</b>  | <b>(73 964)</b>  | <b>(73 964)</b>  | <b>66 397</b>   | <b>(7 567)</b>   |                | <b>(7 567)</b>     |
| 60194I Other Real Estate Costs - I                                | (273)            | (273)            | (252)            | (252)            |                 | (252)            |                | (252)              |
| <b>PREMISES COSTS</b>                                             | <b>(273)</b>     | <b>(273)</b>     | <b>(252)</b>     | <b>(252)</b>     |                 | <b>(252)</b>     |                | <b>(252)</b>       |
| 60181D Maintenance Costs - D                                      | (7 588)          | (7 588)          | (7 007)          | (7 007)          | 5 627           | (1 380)          |                | (1 380)            |
| 60181I Maintenance Costs - I                                      | (260)            | (260)            | (240)            | (240)            |                 | (240)            |                | (240)              |
| 60192D Other IT Related Costs - D                                 | (988)            | (988)            | (912)            | (912)            | 1 995           | 1 083            |                | 1 083              |
| 60161D Rent- D                                                    | (5 570)          | (5 570)          | (5 144)          | (5 144)          |                 | (5 144)          |                | (5 144)            |
| 60161I Rent - I                                                   | (562)            | (562)            | (519)            | (519)            |                 | (519)            |                | (519)              |
| 60261 Reversal Rent (IFRS16)                                      | 565              | 565              | 522              | 522              |                 | 522              |                | 522                |
| 60163D IT Equipment Lease- D                                      | 29               | 29               | 26               | 26               |                 | 26               |                | 26                 |
| 60164D Software Licenses- D                                       | (6 286)          | (6 286)          | (5 804)          | (5 804)          | (1 124)         | (6 928)          |                | (6 928)            |
| 60164I Software Licenses- I                                       | (281)            | (281)            | (259)            | (259)            | 138             | (121)            |                | (121)              |
| <b>MPR MEANS OF PRODUCTION</b>                                    | <b>(20 942)</b>  | <b>(20 942)</b>  | <b>(19 337)</b>  | <b>(19 337)</b>  | <b>6 635</b>    | <b>(12 701)</b>  |                | <b>(12 701)</b>    |
| 60171D Telecommunication Costs - D                                | (624)            | (624)            | (576)            | (576)            | 142             | (434)            |                | (434)              |
| 60171I Telecommunication Costs - I                                | (8)              | (8)              | (8)              | (8)              | 6               | (1)              |                | (1)                |
| <b>TELECOMMUNICATIONS</b>                                         | <b>(633)</b>     | <b>(633)</b>     | <b>(584)</b>     | <b>(584)</b>     | <b>149</b>      | <b>(435)</b>     |                | <b>(435)</b>       |
| 60131D Travelling Expenses - D                                    | (395)            | (395)            | (365)            | (365)            | 117             | (248)            |                | (248)              |
| 60131I Travelling Expenses - I                                    | (295)            | (295)            | (272)            | (272)            | 1               | (271)            |                | (271)              |
| <b>TRAVELLING EXPENSES</b>                                        | <b>(690)</b>     | <b>(690)</b>     | <b>(637)</b>     | <b>(637)</b>     | <b>118</b>      | <b>(519)</b>     |                | <b>(519)</b>       |
| 60196D Other Taxes and Similar Expenses - D                       | (588)            | (588)            | (543)            | (543)            |                 | (543)            |                | (543)              |
| 60196I Other Taxes and Similar Expenses - I                       | (24)             | (24)             | (22)             | (22)             |                 | (22)             |                | (22)               |
| <b>TAXES, OTHER THAN CORPORATE INCOME TAX</b>                     | <b>(613)</b>     | <b>(613)</b>     | <b>(566)</b>     | <b>(566)</b>     |                 | <b>(566)</b>     |                | <b>(566)</b>       |
| <b>GAINS AND LOSSES ON DISP OF T&amp;I ASSETS</b>                 |                  |                  |                  |                  |                 |                  |                |                    |
| 60191D Insurance Premiums (excl car related) - D                  | (205)            | (205)            | (190)            | (190)            |                 | (190)            |                | (190)              |
| 60191I Insurance Premiums (excl car related) - I                  | (289)            | (289)            | (266)            | (266)            | 220             | (47)             |                | (47)               |
| 60195D Other External Expenses - D                                | (141)            | (141)            | (130)            | (130)            |                 | (130)            |                | (130)              |
| 60195I Other External Expenses - I                                | (106)            | (106)            | (97)             | (97)             |                 | (97)             |                | (97)               |
| 70231 Indirect IC Reinvoicing (excluding Global Structure)        | 139              | 139              | 128              | 128              | (146)           | (17)             |                | (17)               |
| 60213D Other Professional Fees - D                                | (983)            | (983)            | (908)            | (908)            | 118             | (790)            |                | (790)              |
| 60213I Other Professional Fees - I                                | (1 868)          | (1 868)          | (1 725)          | (1 725)          | 114             | (1 610)          |                | (1 610)            |
| 60201D Communication & Marketing costs - D                        | (117)            | (117)            | (108)            | (108)            |                 | (108)            |                | (108)              |
| 60201I Communication & Marketing costs - I                        | (135)            | (135)            | (125)            | (125)            |                 | (125)            |                | (125)              |
| 60210 Right of use – written off                                  | 0                | 0                | 0                | 0                |                 | 0                |                | 0                  |
| 60300 Global Structure Recharge                                   | (2 537)          | (2 537)          | (2 342)          | (2 342)          | 2 341           | (1)              |                | (1)                |
| <b>OTHER OPERATING EXPENSES</b>                                   | <b>(6 241)</b>   | <b>(6 241)</b>   | <b>(5 763)</b>   | <b>(5 763)</b>   | <b>2 647</b>    | <b>(3 115)</b>   |                | <b>(3 115)</b>     |
| 68146D Tang Assets : Deprec & Impairment - D                      | (7 451)          | (7 451)          | (6 880)          | (6 880)          |                 | (6 880)          |                | (6 880)            |
| 68178 Transition costs Amort/Impairment                           | (255)            | (255)            | (236)            | (236)            |                 | (236)            |                | (236)              |
| 68148D Intangible assets - Amort & Impair - D                     | (29)             | (29)             | (27)             | (27)             |                 | (27)             |                | (27)               |
| 68150 Depreciations and impairment right of use                   | (534)            | (534)            | (493)            | (493)            |                 | (493)            |                | (493)              |

|                                                          |           |           |           |           |         |          |          |
|----------------------------------------------------------|-----------|-----------|-----------|-----------|---------|----------|----------|
| NET DEPRECIATION OF T&I ASSETS                           | (8 269)   | (8 269)   | (7 635)   | (7 635)   |         | (7 635)  | (7 635)  |
| NET DEPRECIATION OF CURRENT ASSETS                       |           |           |           |           |         |          |          |
| NET CHARGE TO PROVISIONS FOR L&C                         |           |           |           |           |         |          |          |
| 6LEXPD Contra-account Direct                             |           |           |           |           | 1 707   | 1 707    | 1 707    |
| OPERATING EXPENSES                                       | (126 994) | (126 994) | (117 262) | (117 262) | 77 654  | (39 608) | (39 608) |
| 6LEXP Contra-account for operating inc&exp               |           |           |           |           | (7 449) | (7 449)  | (7 449)  |
| OPERATING MARGIN                                         | (24 411)  | (24 411)  | (22 540)  | (22 540)  |         | (22 540) | (22 540) |
| CAPITAL G&L ON DISPOSAL OF ASSETS                        |           |           |           |           |         |          |          |
| 68351 Depreciation of intangible assets                  | (1 232)   | (1 232)   | (1 138)   | (1 138)   |         | (1 138)  | (1 138)  |
| IMPAIRMENT LOSSES AND DEPRECIATION ON LONG TERM ASSETS   | (1 232)   | (1 232)   | (1 138)   | (1 138)   |         | (1 138)  | (1 138)  |
| 6LEXC Extraordinary contra account                       |           |           |           |           | (31)    | (31)     | (31)     |
| 68331 Operating income related provision                 | (400)     | (400)     | (369)     | (369)     |         | (369)    | (369)    |
| 68334 Other oper income related expenses                 | (4 404)   | (4 404)   | (4 066)   | (4 066)   | 31      | (4 035)  | (4 035)  |
| NET PROFIT(CHARGE)                                       | (4 804)   | (4 804)   | (4 436)   | (4 436)   |         | (4 436)  | (4 436)  |
| STOCK OPTIONS                                            |           |           |           |           |         |          |          |
| OTHER OPERATING INCOME AND EXPENSES                      | (6 036)   | (6 036)   | (5 574)   | (5 574)   |         | (5 574)  | (5 574)  |
| OPERATING INCOME                                         | (30 447)  | (30 447)  | (28 114)  | (28 114)  |         | (28 114) | (28 114) |
| 60251 Group Overhead - Brand Name Atos Origin            | (927)     | (927)     | (856)     | (856)     | 856     |          |          |
| 60252 Group Overhead - Structure Costs & GSA             | 398       | 398       | 367       | 367       | (367)   |          |          |
| 6LGOVH Group Overhead - Interco Contra Acc               |           |           |           |           | (489)   |          |          |
| AGT ALLOCATION OF GSA AND TM FEES                        | (529)     | (529)     | (489)     | (489)     |         | (489)    | (489)    |
| 60361 Offshore netting billing                           | 4 044     | 4 044     | 3 735     | 3 735     |         | 3 735    | 3 735    |
| ONB OFFSHORE NETTING BILLING                             | 4 044     | 4 044     | 3 735     | 3 735     |         | 3 735    | 3 735    |
| 60403 Inter. exp/Bank overdraft - Cash Pooling           | (13)      | (13)      | (12)      | (12)      | 6       | (6)      | (6)      |
| 70403 Int income on Cash at Bank-Cash Pooling            | 12        | 12        | 11        | 11        |         | 11       | 11       |
| 70473 Int on embedd fin leases as a lessor               | 1 759     | 1 759     | 1 624     | 1 624     |         | 1 624    | 1 624    |
| 60411 Financial interests on lease liability Real estate | (35)      | (35)      | (32)      | (32)      |         | (32)     | (32)     |
| GCFD GROSS COST OF FINANCIAL DEBT                        | 1 723     | 1 723     | 1 591     | 1 591     | 6       | 1 597    | 1 597    |
| GLDC GAINS & LOSSES ON DISPOSALS OF CASH EQUIVALENT      |           |           |           |           |         |          |          |
| NET COST OF FINANCIAL DEBT                               | 1 723     | 1 723     | 1 591     | 1 591     | 6       | 1 597    | 1 597    |
| Other financial income                                   |           |           |           |           |         |          |          |
| 60405 Other Interest Expenses                            | (11)      | (11)      | (10)      | (10)      |         | (10)     | (10)     |
| 60467 Other Financial Expenses                           | 0         | 0         | 0         | 0         |         | 0        | 0        |
| 69466 Fin provision for interest cost(Pension)           | (238)     | (238)     | (219)     | (219)     |         | (219)    | (219)    |
| Other financial expense                                  | (248)     | (248)     | (229)     | (229)     |         | (229)    | (229)    |
| 70423 Other foreign exchange Gains                       | 1 118     | 1 118     | 1 032     | 1 032     |         | 1 032    | 1 032    |
| 60423 Other foreign exchange Losses                      | (1 511)   | (1 511)   | (1 395)   | (1 395)   |         | (1 395)  | (1 395)  |
| FOREIGN EXCHANGE EXPENSES,INCOME & HEDGE                 | (392)     | (392)     | (362)     | (362)     |         | (362)    | (362)    |
| DFEX DISCOUNTING FINANCIAL EXPENSES                      |           |           |           |           |         |          |          |
| OTHER FINANCIAL INCOME AND EXPENSES                      | (641)     | (641)     | (592)     | (592)     |         | (592)    | (592)    |
| 6LFIN Contra-account : Financial operations              |           |           |           |           | (6)     | (6)      | (6)      |
| NET FINANCIAL INCOME                                     | 1 083     | 1 083     | 1 000     | 1 000     |         | 1 000    | 1 000    |
| INCOME BEFORE TAX                                        | (25 849)  | (25 849)  | (23 868)  | (23 868)  |         | (23 868) | (23 868) |
| DISCONTINUED OPERATIONS                                  |           |           |           |           |         |          |          |
| 60901 Corporate Income Tax                               | (327)     | (327)     | (302)     | (302)     |         | (302)    | (302)    |
| 60903 Withholding Taxes                                  | (147)     | (147)     | (136)     | (136)     |         | (136)    | (136)    |
| CURRENT TAXES                                            | (474)     | (474)     | (438)     | (438)     |         | (438)    | (438)    |
| 60911 Deferred tax                                       | 2 282     | 2 282     | 2 107     | 2 107     |         | 2 107    | 2 107    |
| DEFERRED TAXES                                           | 2 282     | 2 282     | 2 107     | 2 107     |         | 2 107    | 2 107    |
| TAX EXPENSES                                             | 1 808     | 1 808     | 1 669     | 1 669     |         | 1 669    | 1 669    |
| SHARE OF NET INCOME FROM ASSOCIATES                      |           |           |           |           |         |          |          |
| NET INCOME FROM EQUITY                                   |           |           |           |           |         |          |          |
| NET INCOME                                               | (24 041)  | (24 041)  | (22 199)  | (22 199)  |         | (22 199) | (22 199) |
| MINORITY INTERESTS                                       |           |           |           |           |         |          |          |
| NET INCOME GROUP SHARE                                   | (24 041)  | (24 041)  | (22 199)  | (22 199)  |         | (22 199) | (22 199) |

## 2A10 005S - NET DEBT

ST\_AO.EB72 Eviden USA Inc. - Actuals December 2024

|                                                             |               | Input          | Manual Adjustments | Total Restated | Translated     | Proportion     | Elimination    | Top Adjustments | Contribution   |
|-------------------------------------------------------------|---------------|----------------|--------------------|----------------|----------------|----------------|----------------|-----------------|----------------|
| <b>NDT1110 NET INCOME - GROUP</b>                           | <b>RES</b>    | <b>-24 041</b> | <b>0</b>           | <b>-24 041</b> | <b>-22 199</b> | <b>-22 199</b> | <b>-0</b>      | <b>0</b>        | <b>-22 199</b> |
| NDT1121 Dep of fixed assets (Imp-Reversal)                  | [None]        | 9 246          |                    | 9 246          | 8 537          | 8 537          | 0              | 0               | 8 537          |
| NDT1122 Net charge to operating provision                   | [None]        | -552           |                    | -552           | -510           | -510           | 0              | 0               | -510           |
| NDT1123 Net charge to financial provision                   | [None]        | 238            |                    | 238            | 219            | 219            | 0              | 0               | 219            |
| NDT1124 Net charge to other operating provision             | [None]        | 400            |                    | 400            | 369            | 369            | 0              | 0               | 369            |
| <b>NDT1120 TOTAL DEPRECIATION &amp; PROVISION</b>           | <b>[None]</b> | <b>9 331</b>   |                    | <b>9 331</b>   | <b>8 616</b>   | <b>8 616</b>   | <b>0</b>       | <b>0</b>        | <b>8 616</b>   |
| <b>NDT1130 G/L on disposals of fixed assets</b>             | <b>F_CF2</b>  |                |                    |                |                |                | <b>0</b>       | <b>0</b>        |                |
| <b>NDT1150 Minority interests and associates</b>            | <b>[None]</b> |                |                    |                |                |                | <b>0</b>       | <b>0</b>        |                |
| <b>NDT1160 Financial instrument</b>                         | <b>[None]</b> |                |                    |                |                |                | <b>0</b>       | <b>0</b>        |                |
| <b>NDT1170 Financial interest</b>                           | <b>[None]</b> | <b>-1 748</b>  |                    | <b>-1 748</b>  | <b>-1 614</b>  | <b>-1 614</b>  | <b>0</b>       | <b>0</b>        | <b>-1 614</b>  |
| <b>NDT1175 Interest on lease Liability/Receivable</b>       | <b>[None]</b> | <b>35</b>      |                    | <b>35</b>      | <b>32</b>      | <b>32</b>      | <b>0</b>       | <b>0</b>        | <b>32</b>      |
| <b>NDT1180 Tax charge (incl deferred taxes)</b>             | <b>[None]</b> | <b>-1 808</b>  |                    | <b>-1 808</b>  | <b>-1 669</b>  | <b>-1 669</b>  | <b>0</b>       | <b>0</b>        | <b>-1 669</b>  |
| <b>NDT1100 DEBT fr OPERATG ACT bf CWC, FIN INT, TAX</b>     | <b>[None]</b> | <b>-18 230</b> | <b>0</b>           | <b>-18 230</b> | <b>-16 833</b> | <b>-16 833</b> | <b>-0</b>      | <b>0</b>        | <b>-16 833</b> |
| <b>NDT1210</b>                                              | <b>F_CF1</b>  | <b>0</b>       |                    | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>        | <b>0</b>       |
| <b>NDT1220</b>                                              | <b>F_CF1</b>  | <b>-474</b>    |                    | <b>-474</b>    | <b>-438</b>    | <b>-438</b>    | <b>0</b>       | <b>0</b>        | <b>-438</b>    |
| <b>NDT1200 Taxes paid</b>                                   | <b>F_CF1</b>  | <b>-474</b>    |                    | <b>-474</b>    | <b>-438</b>    | <b>-438</b>    | <b>0</b>       | <b>0</b>        | <b>-438</b>    |
| <b>NDT1320 Change in current assets</b>                     | <b>F_CF2</b>  | <b>12 456</b>  | <b>-1 772</b>      | <b>10 684</b>  | <b>9 866</b>   | <b>9 866</b>   | <b>-3 133</b>  | <b>0</b>        | <b>6 732</b>   |
| <b>NDT1340 Change in current liabilities</b>                | <b>MVT</b>    | <b>-27 899</b> | <b>2 999</b>       | <b>-24 900</b> | <b>-22 992</b> | <b>-22 992</b> | <b>25 034</b>  | <b>0</b>        | <b>2 042</b>   |
| <b>NDT1350 Link account</b>                                 | <b>F_CF2</b>  |                |                    |                |                |                | <b>-21 900</b> | <b>0</b>        | <b>-21 900</b> |
| <b>NDT1300 Change in working capital requirement</b>        | <b>F_CF2</b>  | <b>-15 443</b> | <b>1 227</b>       | <b>-14 216</b> | <b>-13 126</b> | <b>-13 126</b> | <b>0</b>       | <b>0</b>        | <b>-13 126</b> |
| <b>NDT1000 NET DEBT FROM (USED IN) OPERATING ACT</b>        | <b>[None]</b> | <b>-34 147</b> | <b>1 227</b>       | <b>-32 920</b> | <b>-30 397</b> | <b>-30 397</b> | <b>0</b>       | <b>0</b>        | <b>-30 397</b> |
| NDT2112 Purchase of tangible assets                         | INC           | -3 337         |                    | -3 337         | -3 081         | -3 081         | 0              | 0               | -3 081         |
| NDT2116 Right of use                                        | INC           | -231           |                    | -231           | -213           | -213           | 0              | 0               | -213           |
| NDT2117 Lease liability                                     | INC           | 231            |                    | 231            | 213            | 213            | 0              | 0               | 213            |
| <b>NDT2100 Purchase of intangible &amp; tangible assets</b> | <b>[None]</b> | <b>-3 337</b>  |                    | <b>-3 337</b>  | <b>-3 081</b>  | <b>-3 081</b>  | <b>0</b>       | <b>0</b>        | <b>-3 081</b>  |
| <b>NDT2120 Proceeds from disposals of I/T assets</b>        | <b>F_CF2</b>  |                |                    |                |                |                | <b>0</b>       | <b>0</b>        |                |
| <b>NDT2100 NET OPERATING INVESTMENTS</b>                    | <b>[None]</b> | <b>-3 337</b>  |                    | <b>-3 337</b>  | <b>-3 081</b>  | <b>-3 081</b>  | <b>0</b>       | <b>0</b>        | <b>-3 081</b>  |
| <b>NDT2210 Amounts paid for acq and LT investmts</b>        | <b>[None]</b> |                |                    |                |                |                | <b>0</b>       | <b>0</b>        |                |
| NDT2232 Amounts to receive fr disposal finan inv            | [None]        |                |                    |                |                |                | 0              | 0               |                |
| <b>NDT2230 Proceeds fr disposal of fin investmts</b>        | <b>[None]</b> |                |                    |                |                |                | <b>0</b>       | <b>0</b>        |                |
| <b>NDT2200 NET LONG TERM INVESTMENT</b>                     | <b>[None]</b> |                |                    |                |                |                | <b>0</b>       | <b>0</b>        |                |
| <b>NDT2000 NET DEBT FROM (USED IN) INVESTING ACT</b>        | <b>[None]</b> | <b>-3 337</b>  |                    | <b>-3 337</b>  | <b>-3 081</b>  | <b>-3 081</b>  | <b>0</b>       | <b>0</b>        | <b>-3 081</b>  |
| NDT3110 Increase of common stock issues                     | ICA           | 2 478 336      |                    | 2 478 336      | 2 288 421      | 2 288 421      | 0              | 0               | 2 288 421      |
| NDT3120 Reimbursement of common stock issues                | DCA           | -2 478 336     |                    | -2 478 336     | -2 288 421     | -2 288 421     | 0              | 0               | -2 288 421     |
| <b>NDT3100 Common stock issues</b>                          | <b>[None]</b> | <b>0</b>       |                    | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>        | <b>0</b>       |
| <b>NDT3600 Net interest paid (incl finance lease)</b>       | <b>F_CF2</b>  | <b>1 748</b>   |                    | <b>1 748</b>   | <b>1 614</b>   | <b>1 614</b>   | <b>-0</b>      | <b>0</b>        | <b>1 614</b>   |
| <b>NDT3605 Interests paid - Lease Liability/Receivable</b>  | <b>F_CF2</b>  | <b>-35</b>     |                    | <b>-35</b>     | <b>-32</b>     | <b>-32</b>     | <b>0</b>       | <b>0</b>        | <b>-32</b>     |
| <b>NDT3606 Lease expenditure</b>                            | <b>DEC</b>    | <b>-553</b>    |                    | <b>-553</b>    | <b>-510</b>    | <b>-510</b>    | <b>0</b>       | <b>0</b>        | <b>-510</b>    |
| <b>NDT3000 NET DEBT FROM (USED IN) FINANCING ACT</b>        | <b>[None]</b> | <b>1 160</b>   |                    | <b>1 160</b>   | <b>1 071</b>   | <b>1 071</b>   | <b>0</b>       | <b>0</b>        | <b>1 071</b>   |
| <b>NDT0000 INC (DEC) IN NET DEBT</b>                        | <b>[None]</b> | <b>-36 324</b> | <b>1 227</b>       | <b>-35 097</b> | <b>-32 408</b> | <b>-32 408</b> | <b>0</b>       | <b>0</b>        | <b>-32 408</b> |
| <b>NDTOPE Net Debt - Opening</b>                            | <b>OPE</b>    | <b>34 781</b>  |                    | <b>34 781</b>  | <b>31 578</b>  | <b>31 578</b>  | <b>-0</b>      | <b>0</b>        | <b>31 578</b>  |
| NDTREP1 Repayment of Long and Medium term borrowings        | F_CF10        | 0              |                    | 0              | 0              | 0              | 0              | 0               | 0              |
| <b>NDTREP Repayment of Long and Medium term borrowings</b>  | <b>[None]</b> | <b>0</b>       |                    | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>        | <b>0</b>       |
| NDTOTD Increase (Dec) in other debt                         | MVT           | 41 675         | -1 227             | 40 448         | 37 349         | 37 349         | 0              | 0               | 37 349         |
| NDTCSH Increase (Dec) in CCE                                | MVT           | -5 371         | 0                  | -5 371         | -4 959         | -4 959         | 0              | 0               | -4 959         |
| NDTEXT Net Debt - Exchange rate                             | F_CFS         |                |                    |                | 3 167          | 3 167          | -0             | 0               | 3 167          |
| <b>NDTCLO Net Debt - Closing</b>                            | <b>CLO</b>    | <b>71 085</b>  | <b>-1 227</b>      | <b>69 858</b>  | <b>67 134</b>  | <b>67 134</b>  | <b>-0</b>      | <b>0</b>        | <b>67 134</b>  |
| <i>Net Debt - Closing (calculated)</i>                      |               | <i>71 085</i>  | <i>-1 227</i>      | <i>69 858</i>  | <i>67 134</i>  | <i>67 134</i>  | <i>-0</i>      | <i>0</i>        | <i>67 134</i>  |
| <i>Variance</i>                                             |               | <i>0</i>       | <i>0</i>           | <i>-0</i>      | <i>0</i>       | <i>0</i>       | <i>-0</i>      | <i>0</i>        | <i>0</i>       |
| <i>Check</i>                                                |               | <i>-20</i>     | <i>0</i>           | <i>-20</i>     | <i>-19</i>     | <i>-19</i>     | <i>0</i>       | <i>0</i>        | <i>-19</i>     |

Date: 5/05/2025 (04:27:11) - CONFIDENTIAL