

2A04 010S - BALANCE SHEET BY LEVEL
ST_AO.E931 Atos IT Outsourcing Services, LLC Actuals December 2024

	Input	Manual Adjustments	Total Restated	Translated	Proportion	Elimination	Contribution	Top Adjustments	Contribution Total
11010 Goodwill	18 172		18 172	17 463	17 463		17 463	316 943	334 406
11910 Impairment on Goodwill								(191 546)	(191 546)
11820 Deprec of Purchased Goodwill	(18 172)		(18 172)	(17 463)	(17 463)		(17 463)	(175)	(17 638)
A11000 GOODWILL - NET								125 222	125 222
12130 Software & Licenses	59 136		59 136	56 830	56 830		56 830		56 830
12160 Customer Relationships		175 608	175 608	168 759	168 759		168 759		168 759
A12100 SUB TOTAL INTANGIBLE ASSETS - GROSS	59 136	175 608	234 744	225 589	225 589		225 589		225 589
12830 Amortization of Software & Licenses	(43 821)	223	(43 598)	(41 898)	(41 898)		(41 898)		(41 898)
12860 Amortization of Customer Relationships		(175 608)	(175 608)	(168 759)	(168 759)		(168 759)		(168 759)
A12800 SUB TOTAL INTANGIBLE ASSETS AMORT & DEP	(43 821)	(175 385)	(219 206)	(210 657)	(210 657)		(210 657)		(210 657)
A12000 INTANGIBLE ASSETS	15 315	223	15 538	14 932	14 932		14 932		14 932
13111 Lands	293		293	281	281		281		281
13113 Fitting and Fixtures	3 438		3 438	3 304	3 304		3 304		3 304
13114 Means of Prod, Plant, Equip	442		442	425	425		425		425
13115 Hardware	14 290	(160)	14 130	13 579	13 579		13 579		13 579
13116 Furniture and equipment	142		142	136	136		136		136
13151 Right of use real estate	40 087		40 087	38 524	38 524		38 524		38 524
A13100 TANGIBLE ASSETS - GROSS	58 692	(160)	58 532	56 249	56 249		56 249		56 249
13813 Depreciation of Fitting & Fixtures	(1 871)		(1 871)	(1 798)	(1 798)		(1 798)		(1 798)
13814 Dep - Means of Product, Plant & Equip	(543)		(543)	(522)	(522)		(522)		(522)
13815 Depreciation of Hardware	(13 851)	104	(13 747)	(13 211)	(13 211)		(13 211)		(13 211)
13816 Deprec of Furniture & equipment	(142)		(142)	(136)	(136)		(136)		(136)
13851 Depreciation right of use real estate	(23 878)		(23 878)	(22 947)	(22 947)		(22 947)		(22 947)
A13800 TANGIBLE ASSETS - DEPRE	(40 286)	104	(40 181)	(38 614)	(38 614)		(38 614)		(38 614)
13951 Impairment Right of use real estate		(8 860)	(8 860)	(8 514)	(8 514)		(8 514)	330	(8 184)
A13900 TANGIBLE ASSETS - IMPAIRMENT		(8 860)	(8 860)	(8 514)	(8 514)		(8 514)	330	(8 184)
A13000 TANGIBLE FIXED ASSETS - NET	18 406	(8 915)	9 491	9 121	9 121		9 121	330	9 451
A14000 INVESTMENT IN ASSOCIATES - NET									
15123 Deposits & Sureties paid	250		250	240	240		240		240
A15020 RECEIVABLES AND OTHER FIN ASSETS NET	250		250	240	240		240		240
A15000 NON-CURRENT FINANCIAL ASSETS	250		250	240	240		240		240
15LP Link acct for investment elim-affiliates						(786 013)	(786 013)		(786 013)
15TOT LINK ACCT FOR INVESTMT ELIMINATION						(786 013)	(786 013)		(786 013)
16010 Deferred Tax - Temporary Differences	19 063	2 283	21 346	20 513	20 513		20 513		20 513
A16000 DEFERRED TAX ASSETS	19 063	2 283	21 346	20 513	20 513		20 513		20 513
A17000 NON CURRENT FINANCIAL INSTRUMENTS									
A18000 OTHER NON CURRENT ASSETS									
A10000 NON CURRENT ASSETS	53 034	(6 409)	46 625	44 806	44 806	(786 013)	(741 207)	125 552	(615 655)
21110 Work-in-Progress (Goods and services)	3 073		3 073	2 954	2 954	(1)	2 953		2 953
21120 Transition costs	2 611	(2 611)	0	0	0		0		0
21130 Trade Receivables	24 981	(13)	24 969	23 995	23 995	(258)	23 737		23 737
21140 Trade Receiv - Invoices to be issued	1 229	(46)	1 183	1 137	1 137	(999)	137		137
21930 Allowance on trade receivables	(7)		(7)	(6)	(6)		(6)		(6)
A21000 TRADE RECEIVABLES - NET	31 888	(2 669)	29 219	28 079	28 079	(1 258)	26 821		26 821
A22000 CURRENT TAX ASSETS									
23011 Up-front Payment	6 055	(4 993)	1 063	1 021	1 021		1 021		1 021
23132 State - VAT Receivables	118		118	114	114		114		114
23133 Other Receivables & Current Assets	1 232	(1 201)	31	30	30		30		30
23138 Prepaid Expenses	42 583	(134)	42 449	40 794	40 794	342	41 136		41 136
23933 Allowance on oth receiv & Curr Assets	(18 208)		(18 208)	(17 498)	(17 498)		(17 498)		(17 498)
A23030 OTHER RECEIVABLES - NET	25 725	(1 335)	24 390	23 439	23 439	342	23 782		23 782
A23000 OTHER CURRENT ASSETS	31 780	(6 327)	25 453	24 460	24 460	342	24 803		24 803
A24000 CURRENT FINANCIAL INSTRUMENTS									
A25000 SHORT TERM FINANCIAL ASSETS									
26011 Intercompany current accounts assets	136 950		136 950	131 609	131 609	(131 609)			
26012 Cash at Bank and in Hand	60 233		60 233	57 884	57 884		57 884		57 884
A26000 CASH AND CASH EQUIVALENT	197 183		197 183	189 493	189 493	(131 609)	57 884		57 884

27L Link acct for DEBT_long term						(159 052)	(159 052)		(159 052)
272L Link acct for BFR_short term						(22 528)	(22 528)		(22 528)
27TOT LINK ACCT FOR SHORT AND LONG TERM						(181 580)	(181 580)		(181 580)
A20000 CURRENT ASSETS	260 851	(8 996)	251 855	242 032	242 032	(314 105)	(72 073)		(72 073)
A00000 TOTAL ASSETS	313 885	(15 406)	298 479	286 839	286 839	(1 100 118)	(813 280)	125 552	(687 726)
31210 Additional Paid in Capital	562 250		562 250	478 251	478 251	(478 251)			
31340 Other Reserves	16 762		16 762	15 505	15 505	(15 505)			
31350 Retained Earnings	(631 050)	1 801	(629 249)	(532 476)	(532 476)	532 476		627 032	627 032
3130G Consolidated Reserves						(764 102)	(764 102)	(295 102)	(1 059 204)
31370 Hedging Reserves (CF hedge) Foreign exch	45	(1 129)	(1 084)	(515)	(515)	515			
3137G Hedg Reserv (CF hedge) Foreign exch-GP						(515)	(515)		(515)
31411 Cumulative Translation Adjustments				(10 085)	(10 085)	10 085			
3141GC Trans Reserves - Group part						(70 717)	(70 717)	(14 832)	(85 549)
31420 Translation Gains/Losses from Net Income				(2 796)	(2 796)	2 796			
3142GC Translation on Net Income-Group part						(2 796)	(2 796)		(2 796)
31510 Net Income For The Period	(53 503)	(20 787)	(74 290)	(68 597)	(68 597)	68 597			
3151G Net Income - Group part						(68 597)	(68 597)	(191 546)	(260 143)
L31000 SHAREHOLDER'S EQUITY	(105 496)	(20 115)	(125 612)	(120 713)	(120 713)	(786 013)	(906 726)	125 552	(781 174)
L32000 MINORITY INTEREST									
L30000 TOTAL SHAREHOLDER'S EQUITY	(105 496)	(20 115)	(125 612)	(120 713)	(120 713)	(786 013)	(906 726)	125 552	(781 174)
L41000 PROV FOR PENSIONS AND SIMILAR BENEFITS									
42010 Provisions for losses and contingencies - Non-current	31 567	5 170	36 737	35 304	35 304		35 304		35 304
L42000 NON CURRENT PROVISIONS	31 567	5 170	36 737	35 304	35 304		35 304		35 304
43030 Long & Medium Term Bank Borrowings	1 055	(1 055)	0	0	0		0		0
L43000 LONG TERM BORROWINGS	1 055	(1 055)	0	0	0		0		0
44010 Deferred Tax Liabilities	26 011	0	26 011	24 996	24 996		24 996		24 996
L44000 DEFERRED TAX LIABILITIES	26 011	0	26 011	24 996	24 996		24 996		24 996
L45000 NON CURRENT FINANCIAL INSTRUMENTS									
47011 Lease liability Real estate - Non-current	17 173		17 173	16 503	16 503		16 503		16 503
47012 Lease liability IT equipment - Non-current									
47013 Lease liability Company cars - Non-current									
47010 Lease liability Others - Non-current									
L47000 NON CURRENT LEASE Liability	17 173		17 173	16 503	16 503		16 503		16 503
L46000 OTHER NON CURRENT LIABILITIES									
L40000 NON CURRENT LIABILITIES	75 805	4 115	79 920	76 803	76 803		76 803		76 803
51010 Trade Payables	23 197		23 197	22 292	22 292	(19 511)	2 781		2 781
51020 Trade Payables - Invoice not yet received	10 967	(448)	10 519	10 109	10 109	(3 933)	6 176		6 176
L51000 TRADE PAYABLES AND NOTE PAYABLE	34 164	(448)	33 716	32 401	32 401	(23 444)	8 957		8 957
L52000 CURRENT TAX									
L53000 CURRENT FINANCIAL INSTRUMENTS									
54030 Intercompany cur acct liabilities	302 457		302 457	290 661	290 661	(290 661)			
54060 Accrued Interest on Bank Overdraft	(190)		(190)	(182)	(182)		(182)		(182)
54070 Current portion of LT borrowings		1 055	1 055	1 014	1 014		1 014		1 014
L54000 CURRENT PORTION OF BORROWINGS	302 267	1 055	303 322	291 493	291 493	(290 661)	832		832
L57000 Accrued interests - lease									
55020 Trade Receivables-credit notes	13		13	12	12		12		12
55050 State - VAT Payable	3 349		3 349	3 219	3 219		3 219		3 219
55070 Payab on acquis tang & intang assets - C	86		86	83	83		83		83
55100 Other Current Liabilities	2 239	0	2 238	2 151	2 151		2 151		2 151
55110 Deferred Income	1 459	(13)	1 446	1 390	1 390		1 390		1 390
L55000 OTHER CURRENT LIABILITIES	7 146	(13)	7 133	6 855	6 855		6 855		6 855
L58000 CURRENT PROVISIONS									
L57500 CURRENT LEASE Liability									
L50000 CURRENT LIABILITIES	343 577	594	344 171	330 748	330 748	(314 105)	16 643		16 643
L00000 TOTAL LIABILITIES	313 885	(15 406)	298 479	286 839	286 839	(1 100 118)	(813 280)	125 552	(687 726)

ASSETS - LIABILITIES	0	0	0	0	0	0	0
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2A01_010S - BALANCE INCOME STATEMENT BY LEVEL
ST_AO.E931 Atos IT Outsourcing Services, LLC Actuals December 2024

	Input	ManualAdjustments	TotalRestated	Translated	Proportion	Elimination	Contribution	TopAdjustments	Contribution Total
70000 Sales of Services	209 377		209 377	193 332	193 332	(8 087)	185 245		185 245
70003 Sales of Hardware	1 976		1 976	1 825	1 825		1 825		1 825
70007 Pass Through Sales Revenues	(964)		(964)	(890)	(890)	403	(487)		(487)
70008 Extra Sales	13 130		13 130	12 124	12 124		12 124		12 124
70014 Resale of Services	32		32	29	29		29		29
REVENUE	223 551		223 551	206 420	206 420	(7 684)	198 736		198 736
60101D Wages and Salaries - D	7 918		7 918	7 312	7 312	(7 312)	0		0
60122D Termination payments - D	(266)		(266)	(246)	(246)		(246)		(246)
WSA WAGES AND SALARIES	7 652		7 652	7 066	7 066	(7 312)	(246)		(246)
SSCH PENSIONS COSTS									
60114D Staff Training Costs - D	(3)		(3)	(3)	(3)		(3)		(3)
TPS TAX, TRAINING, PROFIT SHARING	(3)		(3)	(3)	(3)		(3)		(3)
NCPE NET CHARGE TO PROVISIONS									
PERSONNEL EXPENSES	7 649		7 649	7 063	7 063	(7 312)	(249)		(249)
60001 Hardware - Purchases for Selling	(1 351)		(1 351)	(1 247)	(1 247)		(1 247)		(1 247)
60003 Software - Purchases for Selling	(127)		(127)	(117)	(117)	1 321	1 204		1 204
PURCHASE FOR SELLING AND ROYALTIES	(1 478)		(1 478)	(1 365)	(1 365)	1 321	(44)		(44)
Variation of Inventory									
60136D Subcontractors (Time & Material)-D	(101 283)		(101 283)	(93 521)	(93 521)	93 455	(67)		(67)
60141D Subcontractors (Fixed Price)-D	(8 508)		(8 508)	(7 856)	(7 856)	6 868	(988)		(988)
60141I Subcontractors (Fixed Price) - I	(11)		(11)	(10)	(10)	10			
60151D Outsourced Services - D	(70 976)		(70 976)	(65 538)	(65 538)	47 307	(18 231)		(18 231)
60154D Global Recharges - D	(1 169)		(1 169)	(1 080)	(1 080)	1 080			
SUBCONTRACTED SERVICES - OUTSOURCED SERVICES	(181 948)		(181 948)	(168 005)	(168 005)	148 719	(19 286)		(19 286)
60194D Other Real Estate Costs - D	(2 232)		(2 232)	(2 061)	(2 061)		(2 061)		(2 061)
PREMISES COSTS	(2 232)		(2 232)	(2 061)	(2 061)		(2 061)		(2 061)
60181D Maintenance Costs - D	(56 796)		(56 796)	(52 444)	(52 444)	(12 297)	(64 741)		(64 741)
60192D Other IT Related Costs - D	(280)		(280)	(258)	(258)	183	(75)		(75)
60161D Rent- D	(4 532)		(4 532)	(4 185)	(4 185)		(4 185)		(4 185)
60261 Reversal Rent (IFRS16)	4 697		4 697	4 337	4 337		4 337		4 337
60163D IT Equipment Lease- D	(724)		(724)	(668)	(668)	21	(648)		(648)
60263 Reversal IT equipment (IFRS16)	784		784	724	724		724		724
60164D Software Licenses- D	(1 686)		(1 686)	(1 556)	(1 556)	(319)	(1 875)		(1 875)
60164I Software Licenses- I	(25)		(25)	(23)	(23)		(23)		(23)
MPR MEANS OF PRODUCTION	(58 562)		(58 562)	(54 075)	(54 075)	(12 412)	(66 487)		(66 487)
60171D Telecommunication Costs - D	(3 570)		(3 570)	(3 297)	(3 297)	1 187	(2 110)		(2 110)
TELECOMMUNICATIONS	(3 570)		(3 570)	(3 297)	(3 297)	1 187	(2 110)		(2 110)
60131D Travelling Expenses - D	(207)		(207)	(191)	(191)	172	(19)		(19)
TRAVELLING EXPENSES	(207)		(207)	(191)	(191)	172	(19)		(19)
60196D Other Taxes and Similar Expenses - D	(564)		(564)	(521)	(521)	1	(520)		(520)
60196I Other Taxes and Similar Expenses - I	32		32	30	30		30		30
TAXES, OTHER THAN CORPORATE INCOME TAX	(532)		(532)	(491)	(491)	1	(490)		(490)
60198D NBV intang assets sold/written off - D	(8)		(8)	(8)	(8)		(8)		(8)
60199D NBV tang assets sold/written off - D	(153)		(153)	(141)	(141)		(141)		(141)
GAINS AND LOSSES ON DISP OF T&I ASSETS	(161)		(161)	(149)	(149)		(149)		(149)
60167D Company Cars Leases-D	(148)		(148)	(137)	(137)		(137)		(137)
60168D Company Cars Costs related-D	(4)		(4)	(4)	(4)		(4)		(4)
60191D Insurance Premiums (excl car related) - D	(846)		(846)	(781)	(781)	243	(538)		(538)
60191I Insurance Premiums (excl car related) - I	(522)		(522)	(482)	(482)	1 079	597		597
60195D Other External Expenses - D	3 958		3 958	3 655	3 655	25	3 680		3 680
60211D Staff recruitment fees - D	(109)		(109)	(100)	(100)	91	(10)		(10)
60212 Auditors' Fees	(404)		(404)	(373)	(373)	373			
70012 Capitalized Production	1 838		1 838	1 698	1 698		1 698		1 698
60213D Other Professional Fees - D	(113)		(113)	(104)	(104)		(104)		(104)
60213I Other Professional Fees - I	(141)		(141)	(130)	(130)	130			
60201D Communication & Marketing costs - D	(63)		(63)	(58)	(58)		(58)		(58)
60193D Trade Receivables Written off - D	(785)		(785)	(725)	(725)		(725)		(725)
60300 Global Structure Recharge	(971)		(971)	(897)	(897)	897			
OTHER OPERATING EXPENSES	1 690		1 690	1 561	1 561	2 837	4 398		4 398
68146D Tang Assets : Deprec & Impairment - D	(885)		(885)	(817)	(817)		(817)		(817)
68178 Transition costs Amort/Impairment	(142)		(142)	(131)	(131)		(131)		(131)
68148D Intangible assets - Amort & Impair - D	(8 746)		(8 746)	(8 076)	(8 076)		(8 076)		(8 076)
68150 Depreciations and impairment right of use	(5 033)		(5 033)	(4 648)	(4 648)		(4 648)		(4 648)
NET DEPRECIATION OF T&I ASSETS	(14 807)		(14 807)	(13 672)	(13 672)		(13 672)		(13 672)
NET DEPRECIATION OF CURRENT ASSETS									
78176D Rel.Of provisions for loss & conteng. - D	1 812		1 812	1 673	1 673		1 673		1 673
NET CHARGE TO PROVISIONS FOR L&C	1 812		1 812	1 673	1 673		1 673		1 673
6LEXPD Contra-account Direct						(125 584)	(125 584)		(125 584)
OPERATING EXPENSES	(259 995)		(259 995)	(240 071)	(240 071)	16 241	(223 830)		(223 830)
6LEXPD Contra-account for operating incl&exp						(1 245)	(1 245)		(1 245)
OPERATING MARGIN	(28 794)		(28 794)	(26 588)	(26 588)		(26 588)		(26 588)
60302 NBV of tang assets sold/written-off		(55)	(55)	(51)	(51)		(51)		(51)
CAPITAL G&L ON DISPOSAL OF ASSETS		(55)	(55)	(51)	(51)		(51)		(51)
69351 Impairment on Goodwill								(191 546)	(191 546)
IMPAIRMENT LOSSES AND DEPRECIATION ON LONG TERM ASSETS								(191 546)	(191 546)
6LEXC Extraordinary contra account						(24)	(24)		(24)
68331 Operating income related provision	(1 043)	(5 170)	(6 213)	(5 737)	(5 737)		(5 737)		(5 737)
78331 Release of oper income related prov	12 204		12 204	11 269	11 269		11 269		11 269
68333 Oper income related impairment of assets		(13 105)	(13 105)	(12 101)	(12 101)		(12 101)		(12 101)
68334 Other oper income related expenses	(13 544)	(4 739)	(18 284)	(16 883)	(16 883)	24	(16 859)		(16 859)
NET PROFIT(CHARGE)	(2 383)	(23 015)	(25 398)	(23 451)	(23 451)		(23 451)		(23 451)
STOCK OPTIONS									
OTHER OPERATING INCOME AND EXPENSES	(2 383)	(23 070)	(25 453)	(23 503)	(23 503)		(23 503)	(191 546)	(215 049)

OPERATING INCOME	(31 177)	(23 070)	(54 247)	(50 090)	(50 090)		(50 090)	(191 546)	(241 636)
60251 Group Overhead - Brand Name Atos Origin	(1 262)		(1 262)	(1 165)	(1 165)	1 165			
60252 Group Overhead - Structure Costs & GSA	(337)		(337)	(311)	(311)	311			
6LGQVH Group Overhead - Interco Contra Acc						(1 476)	(1 476)		(1 476)
AGT ALLOCATION OF GSA AND TM FEES	(1 599)		(1 599)	(1 476)	(1 476)		(1 476)		(1 476)
60361 Offshore netting billing	(11 451)		(11 451)	(10 573)	(10 573)		(10 573)		(10 573)
ONB OFFSHORE NETTING BILLING	(11 451)		(11 451)	(10 573)	(10 573)		(10 573)		(10 573)
60403 Inter. exp/Bank overdraft - Cash Pooling	(111)		(111)	(102)	(102)		(102)		(102)
70403 Int income on Cash at Bank-Cash Pooling	2 896		2 896	2 674	2 674		2 674		2 674
70473 Int on embedd fin leases as a lessor	(5)		(5)	(5)	(5)		(5)		(5)
60411 Financial interests on lease liability Real estate	(342)		(342)	(316)	(316)		(316)		(316)
60412 Financial interests on lease liability IT equipment	(9)		(9)	(8)	(8)		(8)		(8)
GCFD GROSS COST OF FINANCIAL DEBT	2 429		2 429	2 243	2 243		2 243		2 243
GLDC GAINS & LOSSES ON DISPOSALS OF CASH EQUIVALENT									
NET COST OF FINANCIAL DEBT	2 429		2 429	2 243	2 243		2 243		2 243
Other financial income									
60405 Other Interest Expenses	(118)		(118)	(109)	(109)		(109)		(109)
60467 Other Financial Expenses	9		9	8	8		8		8
Other financial expense	(109)		(109)	(100)	(100)		(100)		(100)
70423 Other foreign exchange Gains	1 526		1 526	1 409	1 409		1 409		1 409
60423 Other foreign exchange Losses	(1 721)		(1 721)	(1 589)	(1 589)		(1 589)		(1 589)
FOREIGN EXCHANGE EXPENSES,INCOME & HEDGE	(195)		(195)	(180)	(180)		(180)		(180)
DPEX DISCOUNTING FINANCIAL EXPENSES									
OTHER FINANCIAL INCOME AND EXPENSES	(304)		(304)	(281)	(281)		(281)		(281)
GLFIN Contra-account : Financial operations									
NET FINANCIAL INCOME	2 125		2 125	1 963	1 963		1 963		1 963
INCOME BEFORE TAX	(42 101)	(23 070)	(65 171)	(60 177)	(60 177)		(60 177)	(191 546)	(251 723)
DISCONTINUED OPERATIONS									
60901 Corporate Income Tax	(116)		(116)	(107)	(107)		(107)		(107)
CURRENT TAXES	(116)		(116)	(107)	(107)		(107)		(107)
60911 Deferred tax	(11 286)	2 283	(9 003)	(8 313)	(8 313)		(8 313)		(8 313)
DEFERRED TAXES	(11 286)	2 283	(9 003)	(8 313)	(8 313)		(8 313)		(8 313)
TAX EXPENSES	(11 402)	2 283	(9 119)	(8 420)	(8 420)		(8 420)		(8 420)
SHARE OF NET INCOME FROM ASSOCIATES									
NET INCOME FROM EQUITY									
NET INCOME	(53 503)	(20 787)	(74 290)	(68 597)	(68 597)		(68 597)	(191 546)	(260 143)
MINORITY INTERESTS									
NET INCOME GROUP SHARE	(53 503)	(20 787)	(74 290)	(68 597)	(68 597)		(68 597)	(191 546)	(260 143)

2A10 005S - NET DEBT

ST_AO.E931 Atos IT Outsourcing Services, LLC - Actuals December 2024

		Input	Manual Adjustments	Total/Restated	Translated	Proportion	Elimination	Top Adjustments	Contribution
NDT1110 NET INCOME - GROUP	RES	-53 503	-20 787	-74 290	-68 597	-68 597	0	-191 546	-260 143
NDT1121 Depr of fixed assets (Imp-Reversal)	[None]	14 664		14 664	13 541	13 541	0	191 546	205 087
NDT1122 Net charge to operating provision	[None]	-1 812		-1 812	-1 673	-1 673	0	0	-1 673
NDT1124 Net charge to other operating provision	[None]	-11 161	18 275	7 114	6 569	6 569	0	0	6 569
NDT1120 TOTAL DEPRECIATION & PROVISION	[None]	1 691	18 275	19 967	18 437	18 437	0	191 546	209 983
NDT1131 G/L on disposals of intangible assets	[None]	8		8	8	8	0	0	8
NDT1132 G/L on disposals of tangible assets	[None]	153	55	208	192	192	0	0	192
NDT1130 G/L on disposals of fixed assets	F_CF2	161	55	217	200	200	0	0	200
NDT1150 Minority interests ans associates	[None]						0	0	0
NDT1161 Purchase of financial instruments	INC	-4 594		-4 594	-4 242	-4 242	0	0	-4 242
NDT1162 Disposal of financial instruments	DEC	4 594		4 594	4 242	4 242	0	0	4 242
NDT1160 Financial instrument	[None]	0		0	0	0	0	0	0
NDT1170 Financial interest	[None]	-2 662		-2 662	-2 458	-2 458	0	0	-2 458
NDT1175 Interest on lease Liability/Receivable	[None]	351		351	324	324	0	0	324
NDT1180 Tax charge (incl deferred taxes)	[None]	11 402	-2 283	9 119	8 420	8 420	0	0	8 420
NDT1100 DEBT fr OPERATG ACT bf CWC, FIN INT, TAX	[None]	-42 560	-4 739	-47 300	-43 675	-43 675	0	0	-43 675
NDT1210	F_CF1	116		116	107	107	0	0	107
NDT1220	F_CF1	-116		-116	-107	-107	0	0	-107
NDT1200 Taxes paid	F_CF1	0		0	0	0	0	0	0
NDT1320 Change in current assets	F_CF2	10 254	7 890	18 145	16 754	16 754	-488	0	16 266
NDT1340 Change in current liabilities	MVT	-30 085	1 094	-28 992	-26 770	-26 770	9 719	0	-17 051
NDT1350 Link account	F_CF2						-9 231	0	-9 231
NDT1300 Change in working capital requirement	F_CF2	-19 831	8 984	-10 847	-10 016	-10 016	0	0	-10 016
NDT1000 NET DEBT FROM (USED IN) OPERATING ACT	[None]	-62 391	4 245	-58 146	-53 691	-53 691	0	0	-53 691
NDT2111 Purchase of intangible assets	INC	-10 180		-10 180	-9 400	-9 400	0	0	-9 400
NDT2112 Purchase of tangible assets	INC	-1 029		-1 029	-951	-951	0	0	-951
NDT2114 Amounts due on purchase of I/T assets	F_CF2	10		10	9	9	0	0	9
NDT2116 Right of use	INC	-282		-282	-260	-260	0	0	-260
NDT2117 Lease liability	INC	282		282	260	260	0	0	260
NDT2110 Purchase of intangible & tangible assets	[None]	-11 200		-11 200	-10 342	-10 342	0	0	-10 342
NDT2120 Proceeds from disposals of I/T assets	F_CF2						0	0	0
NDT2100 NET OPERATING INVESTMENTS	[None]	-11 200		-11 200	-10 342	-10 342	0	0	-10 342
NDT2211	INC	-250		-250	-231	-231	0	0	-231
NDT2210 Amounts paid for acq and LT investmts	[None]	-250		-250	-231	-231	0	0	-231
NDT2232 Amounts to receive fr disposal finan inv	[None]						0	0	0
NDT2230 Proceeds fr disposal of fin investmts	[None]						0	0	0
NDT2200 NET LONG TERM INVESTMENT	[None]	-250		-250	-231	-231	0	0	-231
NDT2000 NET DEBT FROM (USED IN) INVESTING ACT	[None]	-11 450		-11 450	-10 572	-10 572	0	0	-10 572
NDT3100 Common stock issues	[None]						0	0	0
NDT3600 Net interest paid (incl finance lease)	F_CF2	2 662		2 662	2 458	2 458	0	0	2 458
NDT3605 Interests paid - Lease Liability/Receivable	F_CF2	-351		-351	-324	-324	0	0	-324
NDT3606 Lease expenditure	DEC	-5 187		-5 187	-4 790	-4 790	0	0	-4 790
NDT3000 NET DEBT FROM (USED IN) FINANCING ACT	[None]	-2 875		-2 875	-2 655	-2 655	0	0	-2 655
NDT0000 INC (DEC) IN NET DEBT	[None]	-76 717	4 245	-72 472	-66 918	-66 918	0	0	-66 918
NDTOPE Net Debt - Opening	OPE	33 667		33 667	30 566	30 566	0	0	30 566
NDTREP1 Repayment of Long and Medium term borrowings	F_CF10	-8 721		-8 721	-8 053	-8 053	0	0	-8 053
NDTREP Repayment of Long and Medium term borrowings	[None]	-8 721		-8 721	-8 053	-8 053	0	0	-8 053
NDTBOR News Borrowings	INC	142		142	131	131	0	0	131
NDTODT Increase (Dec) in other debt	MVT	-43 879		-43 879	-40 517	-40 517	0	0	-40 517
NDTCSH Increase (Dec) in CCE	MVT	124 931		124 931	115 358	115 358	0	0	115 358
NDTEXT Net Debt - Exchange rate	F_CFS				4 515	4 515	0	0	4 515
NDTCLO Net Debt - Closing	CLO	106 139	0	106 139	101 999	101 999	-0	0	101 999
<i>Net Debt - Closing (calculated)</i>		<i>106 139</i>	<i>0</i>	<i>106 139</i>	<i>101 999</i>	<i>101 999</i>	<i>0</i>	<i>0</i>	<i>101 999</i>
<i>Variance</i>		<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>-0</i>	<i>0</i>	<i>0</i>
<i>Check</i>		<i>-4 245</i>	<i>4 245</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

Date: 5/05/2025 (04:25:38) - CONFIDENTIAL