

**2A04 010S - BALANCE SHEET BY LEVEL**  
**ST\_AO.E099 Atos Syntel INC. Actuals December 2024**

|                                                 | Input            | Manual Adjustments | Total Restated   | Translated       | Proportion       | Elimination        | Contribution       | Top Adjustments | Contribution Total |
|-------------------------------------------------|------------------|--------------------|------------------|------------------|------------------|--------------------|--------------------|-----------------|--------------------|
| 11010 Goodwill                                  |                  | 1 960              | 1 960            | 1 884            | 1 884            |                    | 1 884              |                 | 1 884              |
| 11020 Purchased Goodwill                        | 1 079            |                    | 1 079            | 1 037            | 1 037            |                    | 1 037              |                 | 1 037              |
| 11820 Deprec of Purchased Goodwill              | (173)            |                    | (173)            | (166)            | (166)            |                    | (166)              |                 | (166)              |
| <b>A11000 GOODWILL - NET</b>                    | <b>906</b>       | <b>1 960</b>       | <b>2 866</b>     | <b>2 754</b>     | <b>2 754</b>     |                    | <b>2 754</b>       |                 | <b>2 754</b>       |
| 12120 Internally developed software             | 877              |                    | 877              | 843              | 843              |                    | 843                |                 | 843                |
| 12130 Software & Licenses                       | 640              |                    | 640              | 615              | 615              |                    | 615                |                 | 615                |
| A12100 SUB TOTAL INTANGIBLE ASSETS - GROSS      | 1 517            |                    | 1 517            | 1 458            | 1 458            |                    | 1 458              |                 | 1 458              |
| 12820 Amort of Internally developed software    | (877)            |                    | (877)            | (843)            | (843)            |                    | (843)              |                 | (843)              |
| 12830 Amortization of Software & Licenses       | (640)            |                    | (640)            | (615)            | (615)            |                    | (615)              |                 | (615)              |
| A12800 SUB TOTAL INTANGIBLE ASSETS AMORT & DEP  | (1 517)          |                    | (1 517)          | (1 458)          | (1 458)          |                    | (1 458)            |                 | (1 458)            |
| <b>A12000 INTANGIBLE ASSETS</b>                 |                  |                    |                  |                  |                  |                    |                    |                 |                    |
| 13115 Hardware                                  | 3 772            |                    | 3 772            | 3 625            | 3 625            |                    | 3 625              |                 | 3 625              |
| 13116 Furniture and equipment                   | 438              |                    | 438              | 421              | 421              |                    | 421                |                 | 421                |
| 13117 Other Tangible Assets                     | 20               |                    | 20               | 20               | 20               |                    | 20                 |                 | 20                 |
| 13151 Right of use real estate                  | 1 351            |                    | 1 351            | 1 298            | 1 298            |                    | 1 298              |                 | 1 298              |
| A13100 TANGIBLE ASSETS - GROSS                  | 5 581            |                    | 5 581            | 5 364            | 5 364            |                    | 5 364              |                 | 5 364              |
| 13815 Depreciation of Hardware                  | (3 669)          |                    | (3 669)          | (3 526)          | (3 526)          |                    | (3 526)            |                 | (3 526)            |
| 13816 Deprec of Furniture & equipment           | (438)            |                    | (438)            | (421)            | (421)            |                    | (421)              |                 | (421)              |
| 13817 Depreciation of other tangible assets     | (20)             |                    | (20)             | (20)             | (20)             |                    | (20)               |                 | (20)               |
| 13851 Depreciation right of use real estate     | (588)            |                    | (588)            | (565)            | (565)            |                    | (565)              |                 | (565)              |
| A13800 TANGIBLE ASSETS - DEPRE                  | (4 716)          |                    | (4 716)          | (4 532)          | (4 532)          |                    | (4 532)            |                 | (4 532)            |
| <b>A13000 TANGIBLE FIXED ASSETS - NET</b>       | <b>865</b>       |                    | <b>865</b>       | <b>832</b>       | <b>832</b>       |                    | <b>832</b>         |                 | <b>832</b>         |
| <b>A14000 INVESTMENT IN ASSOCIATES - NET</b>    |                  |                    |                  |                  |                  |                    |                    |                 |                    |
| 15122 Loans to consociates & associates         | 544 865          |                    | 544 865          | 523 615          | 523 615          | (523 615)          |                    |                 |                    |
| 15123 Deposits & Sureties paid                  | 5                |                    | 5                | 4                | 4                |                    | 4                  |                 | 4                  |
| A15020 RECEIVABLES AND OTHER FIN ASSETS NET     | 544 869          |                    | 544 869          | 523 619          | 523 619          | (523 615)          | 4                  |                 | 4                  |
| <b>A15000 NON-CURRENT FINANCIAL ASSETS</b>      | <b>544 869</b>   |                    | <b>544 869</b>   | <b>523 619</b>   | <b>523 619</b>   | <b>(523 615)</b>   | <b>4</b>           |                 | <b>4</b>           |
| 15LP Link acct for investment elim-affiliates   |                  |                    |                  |                  |                  | (3 551 523)        | (3 551 523)        |                 | (3 551 523)        |
| <b>15TOT LINK ACCT FOR INVESTMT ELIMINATION</b> |                  |                    |                  |                  |                  | <b>(3 551 523)</b> | <b>(3 551 523)</b> |                 | <b>(3 551 523)</b> |
| 16010 Deferred Tax - Temporary Differences      | 42 095           |                    | 42 095           | 40 453           | 40 453           |                    | 40 453             |                 | 40 453             |
| <b>A16000 DEFERRED TAX ASSETS</b>               | <b>42 095</b>    |                    | <b>42 095</b>    | <b>40 453</b>    | <b>40 453</b>    |                    | <b>40 453</b>      |                 | <b>40 453</b>      |
| <b>A17000 NON CURRENT FINANCIAL INSTRUMENTS</b> |                  |                    |                  |                  |                  |                    |                    |                 |                    |
| <b>A18000 OTHER NON CURRENT ASSETS</b>          |                  |                    |                  |                  |                  |                    |                    |                 |                    |
| <b>A10000 NON CURRENT ASSETS</b>                | <b>588 736</b>   | <b>1 960</b>       | <b>590 696</b>   | <b>567 659</b>   | <b>567 659</b>   | <b>(4 075 139)</b> | <b>(3 507 480)</b> |                 | <b>(3 507 480)</b> |
| 21110 Work-in-Progress (Goods and services)     | 2 276            |                    | 2 276            | 2 187            | 2 187            |                    | 2 187              |                 | 2 187              |
| 21130 Trade Receivables                         | 48 289           |                    | 48 289           | 46 406           | 46 406           | (3 321)            | 43 085             |                 | 43 085             |
| 21140 Trade Receiv - Invoices to be issued      | 15 701           |                    | 15 701           | 15 089           | 15 089           | 348                | 15 437             |                 | 15 437             |
| <b>A21000 TRADE RECEIVABLES - NET</b>           | <b>66 266</b>    |                    | <b>66 266</b>    | <b>63 682</b>    | <b>63 682</b>    | <b>(2 973)</b>     | <b>60 709</b>      |                 | <b>60 709</b>      |
| <b>A22000 CURRENT TAX ASSETS</b>                |                  |                    |                  |                  |                  |                    |                    |                 |                    |
| 23131 Advance payment                           | 72               |                    | 72               | 70               | 70               | (69)               | 1                  |                 | 1                  |
| 23132 State - VAT Receivables                   | 21               |                    | 21               | 21               | 21               |                    | 21                 |                 | 21                 |
| 23133 Other Receivables & Current Assets        | 1 024            |                    | 1 024            | 984              | 984              | 111                | 1 096              |                 | 1 096              |
| 23138 Prepaid Expenses                          | 539              |                    | 539              | 518              | 518              | 107                | 625                |                 | 625                |
| 23141 Accrued Interests                         | 33 861           |                    | 33 861           | 32 540           | 32 540           | (32 483)           | 57                 |                 | 57                 |
| A23030 OTHER RECEIVABLES - NET                  | 35 519           |                    | 35 519           | 34 133           | 34 133           | (32 334)           | 1 799              |                 | 1 799              |
| <b>A23000 OTHER CURRENT ASSETS</b>              | <b>35 519</b>    |                    | <b>35 519</b>    | <b>34 133</b>    | <b>34 133</b>    | <b>(32 334)</b>    | <b>1 799</b>       |                 | <b>1 799</b>       |
| <b>A24000 CURRENT FINANCIAL INSTRUMENTS</b>     |                  |                    |                  |                  |                  |                    |                    |                 |                    |
| 25011 Short term loans                          | 86 277           |                    | 86 277           | 82 912           | 82 912           |                    | 82 912             |                 | 82 912             |
| <b>A25000 SHORT TERM FINANCIAL ASSETS</b>       | <b>86 277</b>    |                    | <b>86 277</b>    | <b>82 912</b>    | <b>82 912</b>    |                    | <b>82 912</b>      |                 | <b>82 912</b>      |
| 26011 Intercompany current accounts assets      | 475 733          |                    | 475 733          | 457 180          | 457 180          | (457 171)          | 9                  |                 | 9                  |
| 26012 Cash at Bank and in Hand                  | 26 276           |                    | 26 276           | 25 251           | 25 251           |                    | 25 251             |                 | 25 251             |
| <b>A26000 CASH AND CASH EQUIVALENT</b>          | <b>502 009</b>   |                    | <b>502 009</b>   | <b>482 431</b>   | <b>482 431</b>   | <b>(457 171)</b>   | <b>25 280</b>      |                 | <b>25 260</b>      |
| 27L Link acct for DEBT_Long term                |                  |                    |                  |                  |                  | 925 939            | 925 939            |                 | 925 939            |
| 272L Link acct for BFR_short term               |                  |                    |                  |                  |                  | (126 804)          | (126 804)          |                 | (126 804)          |
| <b>27TOT LINK ACCT FOR SHORT AND LONG TERM</b>  |                  |                    |                  |                  |                  | <b>799 135</b>     | <b>799 135</b>     |                 | <b>799 135</b>     |
| <b>A20000 CURRENT ASSETS</b>                    | <b>690 071</b>   |                    | <b>690 071</b>   | <b>663 158</b>   | <b>663 158</b>   | <b>306 656</b>     | <b>969 815</b>     |                 | <b>969 815</b>     |
| <b>A00000 TOTAL ASSETS</b>                      | <b>1 278 807</b> | <b>1 960</b>       | <b>1 280 767</b> | <b>1 230 817</b> | <b>1 230 817</b> | <b>(3 768 482)</b> | <b>(2 537 665)</b> |                 | <b>(2 537 665)</b> |
| 31110 Share Capital                             | 200 474          |                    | 200 474          | 179 085          | 179 085          | (179 085)          |                    |                 |                    |
| 31210 Additional Paid in Capital                | 697              | (772)              | (75)             | (63)             | (63)             | 63                 |                    |                 |                    |
| 31340 Other Reserves                            | 83 013           |                    | 83 013           | 72 729           | 72 729           | (72 729)           |                    |                 |                    |
| 31350 Retained Earnings                         | 556 769          | 2 338              | 559 107          | 511 568          | 511 568          | (511 568)          |                    |                 |                    |

|                                                      |                  |              |                  |                  |                  |                    |                    |  |                    |
|------------------------------------------------------|------------------|--------------|------------------|------------------|------------------|--------------------|--------------------|--|--------------------|
| 3130G Consolidated Reserves                          |                  |              |                  |                  |                  | (2 569 111)        | (2 569 111)        |  | (2 569 111)        |
| 31411 Cumulative Translation Adjustments             |                  |              |                  | 46 341           | 46 341           | (46 341)           |                    |  |                    |
| 3141GC Trans Reserves - Group part                   |                  |              |                  |                  |                  | (133 134)          | (133 134)          |  | (133 134)          |
| 31420 Translation Gains/Losses from Net Income       |                  |              |                  | 6 121            | 6 121            | (6 121)            |                    |  |                    |
| 3142GC Translation on Net Income-Group part          |                  |              |                  |                  |                  | 4 569              | 4 569              |  | 4 569              |
| 31510 Net Income For The Period                      | 162 651          |              | 162 651          | 150 187          | 150 187          | (150 187)          |                    |  |                    |
| 3151G Net Income - Group part                        |                  |              |                  |                  |                  | 112 120            | 112 120            |  | 112 120            |
| <b>L31000 SHAREHOLDER'S EQUITY</b>                   | <b>1 003 604</b> | <b>1 566</b> | <b>1 005 170</b> | <b>965 969</b>   | <b>965 969</b>   | <b>(3 551 523)</b> | <b>(2 585 555)</b> |  | <b>(2 585 555)</b> |
| <b>L32000 MINORITY INTEREST</b>                      |                  |              |                  |                  |                  |                    |                    |  |                    |
| <b>L30000 TOTAL SHAREHOLDER'S EQUITY</b>             | <b>1 003 604</b> | <b>1 566</b> | <b>1 005 170</b> | <b>965 969</b>   | <b>965 969</b>   | <b>(3 551 523)</b> | <b>(2 585 555)</b> |  | <b>(2 585 555)</b> |
| 41030 Pension net liability - OLTB plans             | 0                |              | 0                | 0                | 0                |                    | 0                  |  | 0                  |
| <b>L41000 PROV FOR PENSIONS AND SIMILAR BENEFITS</b> | <b>0</b>         |              | <b>0</b>         | <b>0</b>         | <b>0</b>         |                    | <b>0</b>           |  | <b>0</b>           |
| <b>L42000 NON CURRENT PROVISIONS</b>                 |                  |              |                  |                  |                  |                    |                    |  |                    |
| <b>L43000 LONG TERM BORROWINGS</b>                   |                  |              |                  |                  |                  |                    |                    |  |                    |
| 44010 Deferred Tax Liabilities                       | 32 085           |              | 32 085           | 30 833           | 30 833           |                    | 30 833             |  | 30 833             |
| <b>L44000 DEFERRED TAX LIABILITIES</b>               | <b>32 085</b>    |              | <b>32 085</b>    | <b>30 833</b>    | <b>30 833</b>    |                    | <b>30 833</b>      |  | <b>30 833</b>      |
| <b>L45000 NON CURRENT FINANCIAL INSTRUMENTS</b>      |                  |              |                  |                  |                  |                    |                    |  |                    |
| 47011 Lease liability Real estate - Non-current      | 862              |              | 862              | 829              | 829              |                    | 829                |  | 829                |
| 47012 Lease liability IT equipment - Non-current     |                  |              |                  |                  |                  |                    |                    |  |                    |
| 47013 Lease liability Company cars - Non-current     |                  |              |                  |                  |                  |                    |                    |  |                    |
| 47010 Lease liability Others - Non-current           |                  |              |                  |                  |                  |                    |                    |  |                    |
| <b>L47000 NON CURRENT LEASE Liability</b>            | <b>862</b>       |              | <b>862</b>       | <b>829</b>       | <b>829</b>       |                    | <b>829</b>         |  | <b>829</b>         |
| <b>L46000 OTHER NON CURRENT LIABILITIES</b>          |                  |              |                  |                  |                  |                    |                    |  |                    |
| <b>L40000 NON CURRENT LIABILITIES</b>                | <b>32 947</b>    |              | <b>32 947</b>    | <b>31 662</b>    | <b>31 662</b>    |                    | <b>31 662</b>      |  | <b>31 662</b>      |
| 51010 Trade Payables                                 | 125 219          |              | 125 219          | 120 335          | 120 335          | (116 603)          | 3 732              |  | 3 732              |
| 51020 Trade Payables - Invoice not yet received      | 12 486           |              | 12 486           | 11 999           | 11 999           | (5 577)            | 6 422              |  | 6 422              |
| <b>L51000 TRADE PAYABLES AND NOTE PAYABLE</b>        | <b>137 705</b>   |              | <b>137 705</b>   | <b>132 334</b>   | <b>132 334</b>   | <b>(122 180)</b>   | <b>10 154</b>      |  | <b>10 154</b>      |
| 52010 Corp Income Tax & Accrued Income Tax           | (3 010)          | 394          | (2 616)          | (2 514)          | (2 514)          | (7 448)            | (9 962)            |  | (9 962)            |
| <b>L52000 CURRENT TAX</b>                            | <b>(3 010)</b>   | <b>394</b>   | <b>(2 616)</b>   | <b>(2 514)</b>   | <b>(2 514)</b>   | <b>(7 448)</b>     | <b>(9 962)</b>     |  | <b>(9 962)</b>     |
| <b>L53000 CURRENT FINANCIAL INSTRUMENTS</b>          |                  |              |                  |                  |                  |                    |                    |  |                    |
| 54030 Intercompany cur acct liabilities              | 90 875           |              | 90 875           | 87 331           | 87 331           | (87 331)           |                    |  |                    |
| 54050 Borrow portion compound fin instrum-C          | 0                |              | 0                | 0                | 0                |                    | 0                  |  | 0                  |
| 54060 Accrued Interest on Bank Overdraft             | (2)              |              | (2)              | (2)              | (2)              |                    | (2)                |  | (2)                |
| 54080 Accrued Interests on LT Borrowing              | 0                |              | 0                | 0                | 0                |                    | 0                  |  | 0                  |
| <b>L54000 CURRENT PORTION OF BORROWINGS</b>          | <b>90 873</b>    |              | <b>90 873</b>    | <b>87 329</b>    | <b>87 329</b>    | <b>(87 331)</b>    | <b>(2)</b>         |  | <b>(2)</b>         |
| <b>L57000 Accrued Interests - lease</b>              |                  |              |                  |                  |                  |                    |                    |  |                    |
| 55020 Trade Receivables-credit notes                 | 4 692            |              | 4 692            | 4 509            | 4 509            |                    | 4 509              |  | 4 509              |
| 55030 Employee Payables & Accrued Expenses           | 3 133            |              | 3 133            | 3 011            | 3 011            |                    | 3 011              |  | 3 011              |
| 55035 Employee Payables - Bonus score card           | 1 118            |              | 1 118            | 1 074            | 1 074            |                    | 1 074              |  | 1 074              |
| 55040 Social Charges, Welfare Liabilities            | 4 744            |              | 4 744            | 4 559            | 4 559            |                    | 4 559              |  | 4 559              |
| 55050 State - VAT Payable                            | 498              |              | 498              | 479              | 479              |                    | 479                |  | 479                |
| 55070 Payab on acquis tang & intang assets - C       | 6                |              | 6                | 6                | 6                |                    | 6                  |  | 6                  |
| 55090 Dividends to be paid                           | (8)              |              | (8)              | (8)              | (8)              |                    | (8)                |  | (8)                |
| 55100 Other Current Liabilities                      | 350              |              | 350              | 336              | 336              |                    | 336                |  | 336                |
| 55110 Deferred Income                                | 2 156            |              | 2 156            | 2 072            | 2 072            |                    | 2 072              |  | 2 072              |
| <b>L55000 OTHER CURRENT LIABILITIES</b>              | <b>16 689</b>    |              | <b>16 689</b>    | <b>16 038</b>    | <b>16 038</b>    |                    | <b>16 038</b>      |  | <b>16 038</b>      |
| <b>L58000 CURRENT PROVISIONS</b>                     |                  |              |                  |                  |                  |                    |                    |  |                    |
| <b>L57500 CURRENT LEASE Liability</b>                |                  |              |                  |                  |                  |                    |                    |  |                    |
| <b>L50000 CURRENT LIABILITIES</b>                    | <b>242 257</b>   | <b>394</b>   | <b>242 651</b>   | <b>233 188</b>   | <b>233 188</b>   | <b>(216 959)</b>   | <b>16 229</b>      |  | <b>16 229</b>      |
| <b>L00000 TOTAL LIABILITIES</b>                      | <b>1 278 808</b> | <b>1 960</b> | <b>1 280 768</b> | <b>1 230 818</b> | <b>1 230 818</b> | <b>(3 768 482)</b> | <b>(2 537 664)</b> |  | <b>(2 537 664)</b> |
| <b>ASSETS - LIABILITIES</b>                          | <b>(1)</b>       |              | <b>(1)</b>       | <b>(1)</b>       | <b>(1)</b>       |                    | <b>(1)</b>         |  | <b>(1)</b>         |

**2A01\_010S - BALANCE INCOME STATEMENT BY LEVEL**  
**ST\_AO.E099 Atos Syntel INC. Actuals December 2024**

|                                                               | Input            | ManualAdjustments | TotalRestated    | Translated       | Proportion       | Elimination     | Contribution     | TopAdjustments | Contribution Total |
|---------------------------------------------------------------|------------------|-------------------|------------------|------------------|------------------|-----------------|------------------|----------------|--------------------|
| 70000 Sales of Services                                       | 569 697          |                   | 569 697          | 526 041          | 526 041          | (24 533)        | 501 508          |                | 501 508            |
| 70008 Extra Sales                                             | 1 434            |                   | 1 434            | 1 325            | 1 325            | (1 230)         | 94               |                | 94                 |
| <b>REVENUE</b>                                                | <b>571 131</b>   |                   | <b>571 131</b>   | <b>527 365</b>   | <b>527 365</b>   | <b>(25 763)</b> | <b>501 602</b>   |                | <b>501 602</b>     |
| 60101D Wages and Salaries - D                                 | (154 870)        |                   | (154 870)        | (143 002)        | (143 002)        | 978             | (142 024)        |                | (142 024)          |
| 60101I Wages & Salaries - I                                   | (8 395)          |                   | (8 395)          | (7 752)          | (7 752)          | (1 029)         | (8 781)          |                | (8 781)            |
| 60102D Bonus score card - D                                   | (2 336)          |                   | (2 336)          | (2 157)          | (2 157)          | 199             | (1 958)          |                | (1 958)            |
| 60102I Bonus score card - I                                   | (2 277)          |                   | (2 277)          | (2 102)          | (2 102)          | (199)           | (2 301)          |                | (2 301)            |
| 60112D Other incentive wages (discretionary) - D              | (285)            |                   | (285)            | (263)            | (263)            |                 | (263)            |                | (263)              |
| 60112I Other incentive wages - I                              | (2)              |                   | (2)              | (1)              | (1)              |                 | (1)              |                | (1)                |
| 60103D Social Expenses other than DC Plans - D                | (18 839)         |                   | (18 839)         | (17 395)         | (17 395)         | 5 128           | (12 267)         |                | (12 267)           |
| 60103I Social Exp other than DC plans - I                     | (2 408)          |                   | (2 408)          | (2 223)          | (2 223)          | (4 527)         | (6 751)          |                | (6 751)            |
| 60110I DC pension plans other (state & mandatory)-I           | 121              |                   | 121              | 112              | 112              |                 | 112              |                | 112                |
| 60123D Overtime - D                                           | (168)            |                   | (168)            | (155)            | (155)            |                 | (155)            |                | (155)              |
| 60123I Overtime - I                                           | (1)              |                   | (1)              | (1)              | (1)              |                 | (1)              |                | (1)                |
| <b>WSA WAGES AND SALARIES</b>                                 | <b>(189 459)</b> |                   | <b>(189 459)</b> | <b>(174 941)</b> | <b>(174 941)</b> | <b>549</b>      | <b>(174 392)</b> |                | <b>(174 392)</b>   |
| <b>SSCH PENSIONS COSTS</b>                                    |                  |                   |                  |                  |                  |                 |                  |                |                    |
| 60113D Tax Paid on Salaries and Wages - D                     | 118              |                   | 118              | 109              | 109              |                 | 109              |                | 109                |
| 60113I Tax Paid on Salaries and Wages - I                     | 336              |                   | 336              | 310              | 310              |                 | 310              |                | 310                |
| 60114D Staff Training Costs - D                               | (50)             |                   | (50)             | (46)             | (46)             | 18              | (28)             |                | (28)               |
| 60114I Staff Training Costs - I                               | (165)            |                   | (165)            | (152)            | (152)            | 153             | 1                |                | 1                  |
| <b>TPS TAX, TRAINING, PROFIT SHARING</b>                      | <b>239</b>       |                   | <b>239</b>       | <b>221</b>       | <b>221</b>       | <b>171</b>      | <b>392</b>       |                | <b>392</b>         |
| <b>NCPPE NET CHARGE TO PROVISIONS</b>                         |                  |                   |                  |                  |                  |                 |                  |                |                    |
| <b>PERSONNEL EXPENSES</b>                                     | <b>(189 220)</b> |                   | <b>(189 220)</b> | <b>(174 720)</b> | <b>(174 720)</b> | <b>720</b>      | <b>(174 000)</b> |                | <b>(174 000)</b>   |
| 60003 Software - Purchases for Selling                        | (250)            |                   | (250)            | (231)            | (231)            | 0               | (231)            |                | (231)              |
| <b>PURCHASE FOR SELLING AND ROYALTIES</b>                     | <b>(250)</b>     |                   | <b>(250)</b>     | <b>(231)</b>     | <b>(231)</b>     | <b>0</b>        | <b>(231)</b>     |                | <b>(231)</b>       |
| <b>Variation of Inventory</b>                                 |                  |                   |                  |                  |                  |                 |                  |                |                    |
| 60136D Subcontractors (Time & Material)-D                     | (191 351)        |                   | (191 351)        | (176 688)        | (176 688)        | 141 708         | (34 980)         |                | (34 980)           |
| 60136I Subcontractors (Time and Material) - I                 | (3 614)          |                   | (3 614)          | (3 337)          | (3 337)          | 3 339           | 2                |                | 2                  |
| 60141D Subcontractors (Fixed Price)-D                         | (10 150)         |                   | (10 150)         | (9 372)          | (9 372)          | 10 059          | 687              |                | 687                |
| 60141I Subcontractors (Fixed Price) - I                       | (4)              |                   | (4)              | (3)              | (3)              |                 | 3                |                | 3                  |
| 60151D Outsourced Services - D                                | (13 338)         |                   | (13 338)         | (12 316)         | (12 316)         | 12 849          | 533              |                | 533                |
| 60151I Outsourced Services - I                                | (496)            |                   | (496)            | (458)            | (458)            |                 | (156)            |                | (156)              |
| 60154D Global Recharges - D                                   | (5 311)          |                   | (5 311)          | (4 904)          | (4 904)          | 5 025           | 121              |                | 121                |
| <b>SUBCONTRACTED SERVICES - OUTSOURCED SERVICES</b>           | <b>(224 265)</b> |                   | <b>(224 265)</b> | <b>(207 079)</b> | <b>(207 079)</b> | <b>173 286</b>  | <b>(33 793)</b>  |                | <b>(33 793)</b>    |
| 60194D Other Real Estate Costs - D                            | (3)              |                   | (3)              | (3)              | (3)              | 3               |                  |                |                    |
| 60194I Other Real Estate Costs - I                            | 0                |                   | 0                | 0                | 0                | (3)             | (3)              |                | (3)                |
| <b>PREMISES COSTS</b>                                         | <b>(4)</b>       |                   | <b>(4)</b>       | <b>(3)</b>       | <b>(3)</b>       |                 | <b>(3)</b>       |                | <b>(3)</b>         |
| 60181D Maintenance Costs - D                                  | (284)            |                   | (284)            | (262)            | (262)            | 15              | (247)            |                | (247)              |
| 60181I Maintenance Costs - I                                  | (55)             |                   | (55)             | (51)             | (51)             | (6)             | (57)             |                | (57)               |
| 60192D Other IT Related Costs - D                             | (757)            |                   | (757)            | (699)            | (699)            | 581             | (118)            |                | (118)              |
| 60192I Other IT Related Costs - I                             | 0                |                   | 0                | 0                | 0                | (3)             | (3)              |                | (3)                |
| 60161D Rent- D                                                | (419)            |                   | (419)            | (387)            | (387)            | 385             | (2)              |                | (2)                |
| 60161I Rent - I                                               | 0                |                   | 0                | 0                | 0                | (385)           | (385)            |                | (385)              |
| 60261 Reversal Rent (IFRS16)                                  | 367              |                   | 367              | 339              | 339              |                 | 339              |                | 339                |
| 60163D IT Equipment Lease- D                                  | (5)              |                   | (5)              | (4)              | (4)              |                 | (4)              |                | (4)                |
| 60164D Software Licenses- D                                   | (652)            |                   | (652)            | (602)            | (602)            | 77              | (526)            |                | (526)              |
| <b>MPR MEANS OF PRODUCTION</b>                                | <b>(1 805)</b>   |                   | <b>(1 805)</b>   | <b>(1 667)</b>   | <b>(1 667)</b>   | <b>664</b>      | <b>(1 003)</b>   |                | <b>(1 003)</b>     |
| 60171D Telecommunication Costs - D                            | (146)            |                   | (146)            | (135)            | (135)            | 14              | (121)            |                | (121)              |
| 60171I Telecommunication Costs - I                            | (46)             |                   | (46)             | (42)             | (42)             | 59              | 17               |                | 17                 |
| <b>TELECOMMUNICATIONS</b>                                     | <b>(192)</b>     |                   | <b>(192)</b>     | <b>(177)</b>     | <b>(177)</b>     | <b>73</b>       | <b>(104)</b>     |                | <b>(104)</b>       |
| 60131D Travelling Expenses - D                                | (5 379)          |                   | (5 379)          | (4 967)          | (4 967)          | 2 732           | (2 235)          |                | (2 235)            |
| 60131I Travelling Expenses - I                                | (1 414)          |                   | (1 414)          | (1 306)          | (1 306)          | 860             | (446)            |                | (446)              |
| <b>TRAVELLING EXPENSES</b>                                    | <b>(6 794)</b>   |                   | <b>(6 794)</b>   | <b>(6 273)</b>   | <b>(6 273)</b>   | <b>3 592</b>    | <b>(2 681)</b>   |                | <b>(2 681)</b>     |
| 60196D Other Taxes and Similar Expenses - D                   | (206)            |                   | (206)            | (190)            | (190)            | 0               | (190)            |                | (190)              |
| 60196I Other Taxes and Similar Expenses - I                   | (804)            |                   | (804)            | (743)            | (743)            | 0               | (743)            |                | (743)              |
| <b>TAXES, OTHER THAN CORPORATE INCOME TAX</b>                 | <b>(1 011)</b>   |                   | <b>(1 011)</b>   | <b>(933)</b>     | <b>(933)</b>     |                 | <b>(933)</b>     |                | <b>(933)</b>       |
| <b>GAINS AND LOSSES ON DISP OF T&amp;I ASSETS</b>             |                  |                   |                  |                  |                  |                 |                  |                |                    |
| 60191I Insurance Premiums (excl car related) - I              | (1 191)          |                   | (1 191)          | (1 100)          | (1 100)          | 1 100           |                  |                |                    |
| 60195D Other External Expenses - D                            | (2 890)          |                   | (2 890)          | (2 669)          | (2 669)          | (1)             | (2 669)          |                | (2 669)            |
| 60195I Other External Expenses - I                            | (117)            |                   | (117)            | (108)            | (108)            | 30              | (78)             |                | (78)               |
| 60205D Other External Income - D                              | (1 323)          |                   | (1 323)          | (1 222)          | (1 222)          |                 | (1 222)          |                | (1 222)            |
| 60211D Staff recruitment fees - D                             | 23               |                   | 23               | 22               | 22               | (7)             | 15               |                | 15                 |
| 60211I Staff recruitment fees - I                             | 0                |                   | 0                | 0                | 0                | 7               | 7                |                | 7                  |
| 60212 Auditors' Fees                                          | (83)             |                   | (83)             | (77)             | (77)             |                 | (77)             |                | (77)               |
| 70231 Indirect IC Re invoicing (excluding Global Structure)   | 7                |                   | 7                | 6                | 6                | (6)             |                  |                |                    |
| 60213D Other Professional Fees - D                            | (185)            |                   | (185)            | (171)            | (171)            | 0               | (171)            |                | (171)              |
| 60213I Other Professional Fees - I                            | (190)            |                   | (190)            | (175)            | (175)            | 0               | (175)            |                | (175)              |
| 60201D Communication & Marketing costs - D                    | (13)             |                   | (13)             | (12)             | (12)             |                 | (12)             |                | (12)               |
| 60300 Global Structure Recharge                               | (4 828)          |                   | (4 828)          | (4 458)          | (4 458)          | 4 278           | (180)            |                | (180)              |
| <b>OTHER OPERATING EXPENSES</b>                               | <b>(10 791)</b>  |                   | <b>(10 791)</b>  | <b>(9 964)</b>   | <b>(9 964)</b>   | <b>5 401</b>    | <b>(4 563)</b>   |                | <b>(4 563)</b>     |
| 68146D Tang Assets : Deprec & Impairment - D                  | (89)             |                   | (89)             | (82)             | (82)             |                 | (82)             |                | (82)               |
| 68146I Tang Assets - Deprec & Impairment - I                  | (1)              |                   | (1)              | (1)              | (1)              |                 | (1)              |                | (1)                |
| 68150 Depreciations and impairment right of use               | (269)            |                   | (269)            | (248)            | (248)            |                 | (248)            |                | (248)              |
| <b>NET DEPRECIATION OF T&amp;I ASSETS</b>                     | <b>(358)</b>     |                   | <b>(358)</b>     | <b>(331)</b>     | <b>(331)</b>     |                 | <b>(331)</b>     |                | <b>(331)</b>       |
| <b>NET DEPRECIATION OF CURRENT ASSETS</b>                     |                  |                   |                  |                  |                  |                 |                  |                |                    |
| <b>NET CHARGE TO PROVISIONS FOR L&amp;C</b>                   |                  |                   |                  |                  |                  |                 |                  |                |                    |
| 6LEXPD Contra-account Direct                                  |                  |                   |                  |                  |                  | (151 845)       | (151 845)        |                | (151 845)          |
| <b>OPERATING EXPENSES</b>                                     | <b>(245 469)</b> |                   | <b>(245 469)</b> | <b>(226 658)</b> | <b>(226 658)</b> | <b>31 172</b>   | <b>(195 487)</b> |                | <b>(195 487)</b>   |
| 6LEXPP Contra-account for operating inc&exp                   |                  |                   |                  |                  |                  | (6 129)         | (6 129)          |                | (6 129)            |
| <b>OPERATING MARGIN</b>                                       | <b>136 443</b>   |                   | <b>136 443</b>   | <b>125 987</b>   | <b>125 987</b>   |                 | <b>125 987</b>   |                | <b>125 987</b>     |
| <b>CAPITAL G&amp;L ON DISPOSAL OF ASSETS</b>                  |                  |                   |                  |                  |                  |                 |                  |                |                    |
| <b>IMPAIRMENT LOSSES AND DEPRECIATION ON LONG TERM ASSETS</b> |                  |                   |                  |                  |                  |                 |                  |                |                    |
| 6LEXC Extraordinary contra account                            |                  |                   |                  |                  |                  | (1 779)         | (1 779)          |                | (1 779)            |
| 68334 Other oper income related expenses                      | 548              |                   | 548              | 506              | 506              | 1 779           | 2 285            |                | 2 285              |
| <b>NET PROFIT(CHARGE)</b>                                     | <b>548</b>       |                   | <b>548</b>       | <b>506</b>       | <b>506</b>       |                 | <b>506</b>       |                | <b>506</b>         |
| 60371 Share-based remuneration (OI)                           | (4)              |                   | (4)              | (4)              | (4)              |                 | (4)              |                | (4)                |
| <b>STOCK OPTIONS</b>                                          | <b>(4)</b>       |                   | <b>(4)</b>       | <b>(4)</b>       | <b>(4)</b>       |                 | <b>(4)</b>       |                | <b>(4)</b>         |
| <b>OTHER OPERATING INCOME AND EXPENSES</b>                    | <b>544</b>       |                   | <b>544</b>       | <b>502</b>       | <b>502</b>       |                 | <b>502</b>       |                | <b>502</b>         |
| <b>OPERATING INCOME</b>                                       | <b>136 986</b>   |                   | <b>136 986</b>   | <b>126 489</b>   | <b>126 489</b>   |                 | <b>126 489</b>   |                | <b>126 489</b>     |
| 60251 Group Overhead - Brand Name Atos Origin                 | (3 117)          |                   | (3 117)          | (2 878)          | (2 878)          | 2 878           |                  |                |                    |
| 60252 Group Overhead - Structure Costs & GSA                  | (1 009)          |                   | (1 009)          | (932)            | (932)            | 703             | (229)            |                | (229)              |

|                                                                |                 |                |                 |                 |                 |                 |                 |  |                 |
|----------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|--|-----------------|
| 6LGOVH Group Overhead - Interco Contra Acc                     |                 |                |                 |                 |                 | (3 581)         | (3 581)         |  | (3 581)         |
| <b>AGT ALLOCATION OF GSA AND TM FEES</b>                       | <b>(4 126)</b>  |                | <b>(4 126)</b>  | <b>(3 810)</b>  | <b>(3 810)</b>  |                 | <b>(3 810)</b>  |  | <b>(3 810)</b>  |
| 60361 Offshore netting billing                                 | (41 467)        |                | (41 467)        | (38 290)        | (38 290)        |                 | (38 290)        |  | (38 290)        |
| <b>ONB OFFSHORE NETTING BILLING</b>                            | <b>(41 467)</b> |                | <b>(41 467)</b> | <b>(38 290)</b> | <b>(38 290)</b> |                 | <b>(38 290)</b> |  | <b>(38 290)</b> |
| 60401 Long Term Borrowings Interests                           |                 | (1 015)        | (1 015)         | (937)           | (937)           | (2 770)         | (3 707)         |  | (3 707)         |
| 60403 Inter. exp/Bank overdraft - Cash Pooling                 | (3)             |                | (3)             | (3)             | (3)             |                 | (3)             |  | (3)             |
| 70403 Int income on Cash at Bank-Cash Pooling                  | 41 676          |                | 41 676          | 38 482          | 38 482          | (31 472)        | 7 011           |  | 7 011           |
| 60411 Financial Interests on lease liability Real estate       | (129)           |                | (129)           | (119)           | (119)           |                 | (119)           |  | (119)           |
| <b>GCFD GROSS COST OF FINANCIAL DEBT</b>                       | <b>41 544</b>   | <b>(1 015)</b> | <b>40 529</b>   | <b>37 423</b>   | <b>37 423</b>   | <b>(34 242)</b> | <b>3 181</b>    |  | <b>3 181</b>    |
| <b>GLDC GAINS &amp; LOSSES ON DISPOSALS OF CASH EQUIVALENT</b> |                 |                |                 |                 |                 |                 |                 |  |                 |
| <b>NET COST OF FINANCIAL DEBT</b>                              | <b>41 544</b>   | <b>(1 015)</b> | <b>40 529</b>   | <b>37 423</b>   | <b>37 423</b>   | <b>(34 242)</b> | <b>3 181</b>    |  | <b>3 181</b>    |
| 70405 Other Interest Income                                    | 4 386           |                | 4 386           | 4 050           | 4 050           |                 | 4 050           |  | 4 050           |
| 70461 Dividends Received                                       | 41 226          |                | 41 226          | 38 067          | 38 067          | (38 067)        |                 |  |                 |
| 70467 Other Financial Income                                   | 8               |                | 8               | 7               | 7               |                 | 7               |  | 7               |
| <b>Other financial income</b>                                  | <b>45 620</b>   |                | <b>45 620</b>   | <b>42 124</b>   | <b>42 124</b>   | <b>(38 067)</b> | <b>4 057</b>    |  | <b>4 057</b>    |
| 60405 Other Interest Expenses                                  | (83)            |                | (83)            | (76)            | (76)            |                 | (76)            |  | (76)            |
| 60467 Other Financial Expenses                                 | (4 476)         | 1 350          | (3 126)         | (2 887)         | (2 887)         | 2 918           | 31              |  | 31              |
| <b>Other financial expense</b>                                 | <b>(4 559)</b>  | <b>1 350</b>   | <b>(3 209)</b>  | <b>(2 963)</b>  | <b>(2 963)</b>  | <b>2 918</b>    | <b>(45)</b>     |  | <b>(45)</b>     |
| 70423 Other foreign exchange Gains                             | 2 343           |                | 2 343           | 2 163           | 2 163           |                 | 2 163           |  | 2 163           |
| 60423 Other foreign exchange Losses                            | (1 987)         | (335)          | (2 322)         | (2 144)         | (2 144)         |                 | (2 144)         |  | (2 144)         |
| <b>FOREIGN EXCHANGE EXPENSES, INCOME &amp; HEDGE</b>           | <b>356</b>      | <b>(335)</b>   | <b>21</b>       | <b>19</b>       | <b>19</b>       |                 | <b>19</b>       |  | <b>19</b>       |
| <b>DFEX DISCOUNTING FINANCIAL EXPENSES</b>                     |                 |                |                 |                 |                 |                 |                 |  |                 |
| <b>OTHER FINANCIAL INCOME AND EXPENSES</b>                     | <b>41 417</b>   | <b>1 015</b>   | <b>42 432</b>   | <b>39 180</b>   | <b>39 180</b>   | <b>(35 149)</b> | <b>4 032</b>    |  | <b>4 032</b>    |
| 6LFIN Contra-account : Financial operations                    |                 |                |                 |                 |                 | 31 324          | 31 324          |  | 31 324          |
| <b>NET FINANCIAL INCOME</b>                                    | <b>82 961</b>   |                | <b>82 961</b>   | <b>76 604</b>   | <b>76 604</b>   | <b>(38 067)</b> | <b>38 537</b>   |  | <b>38 537</b>   |
| <b>INCOME BEFORE TAX</b>                                       | <b>174 354</b>  |                | <b>174 354</b>  | <b>160 993</b>  | <b>160 993</b>  | <b>(38 067)</b> | <b>122 926</b>  |  | <b>122 926</b>  |
| <b>DISCONTINUED OPERATIONS</b>                                 |                 |                |                 |                 |                 |                 |                 |  |                 |
| 60901 Corporate Income Tax                                     | (3 131)         |                | (3 131)         | (2 891)         | (2 891)         |                 | (2 891)         |  | (2 891)         |
| <b>CURRENT TAXES</b>                                           | <b>(3 131)</b>  |                | <b>(3 131)</b>  | <b>(2 891)</b>  | <b>(2 891)</b>  |                 | <b>(2 891)</b>  |  | <b>(2 891)</b>  |
| 60911 Deferred tax                                             | (8 573)         |                | (8 573)         | (7 916)         | (7 916)         |                 | (7 916)         |  | (7 916)         |
| <b>DEFERRED TAXES</b>                                          | <b>(8 573)</b>  |                | <b>(8 573)</b>  | <b>(7 916)</b>  | <b>(7 916)</b>  |                 | <b>(7 916)</b>  |  | <b>(7 916)</b>  |
| <b>TAX EXPENSES</b>                                            | <b>(11 703)</b> |                | <b>(11 703)</b> | <b>(10 806)</b> | <b>(10 806)</b> |                 | <b>(10 806)</b> |  | <b>(10 806)</b> |
| <b>SHARE OF NET INCOME FROM ASSOCIATES</b>                     |                 |                |                 |                 |                 |                 |                 |  |                 |
| <b>NET INCOME FROM EQUITY</b>                                  |                 |                |                 |                 |                 |                 |                 |  |                 |
| <b>NET INCOME</b>                                              | <b>162 651</b>  |                | <b>162 651</b>  | <b>150 187</b>  | <b>150 187</b>  | <b>(38 067)</b> | <b>112 120</b>  |  | <b>112 120</b>  |
| <b>MINORITY INTERESTS</b>                                      |                 |                |                 |                 |                 |                 |                 |  |                 |
| <b>NET INCOME GROUP SHARE</b>                                  | <b>162 651</b>  |                | <b>162 651</b>  | <b>150 187</b>  | <b>150 187</b>  | <b>(38 067)</b> | <b>112 120</b>  |  | <b>112 120</b>  |

## 2A10 005S - NET DEBT

ST\_AO.E099 Atos Syntel INC. - Actuals December 2024

|                                                      |        | Input      | ManualAdjustments | TotalRestated | Translated | Proportion | Elimination | Top Adjustments | Contribution |
|------------------------------------------------------|--------|------------|-------------------|---------------|------------|------------|-------------|-----------------|--------------|
| NDT1110 NET INCOME - GROUP                           | RES    | 162 651    | 0                 | 162 651       | 150 187    | 150 187    | -38 067     | 0               | 112 120      |
| NDT1121 Depr of fixed assets (Imp-Reversal)          | [None] | 358        |                   | 358           | 331        | 331        | 0           | 0               | 331          |
| NDT1120 TOTAL DEPRECIATION & PROVISION               | [None] | 358        |                   | 358           | 331        | 331        | 0           | 0               | 331          |
| NDT1130 G/L on disposals of fixed assets             | F_CF2  |            |                   |               |            |            | 0           | 0               |              |
| NDT1140 Net charge for stock options-similar opt     | [None] | 4          |                   | 4             | 4          | 4          | 0           | 0               | 4            |
| NDT1150 Minority interests ans associates            | [None] |            |                   |               |            |            | 0           | 0               |              |
| NDT1160 Financial instrument                         | [None] |            |                   |               |            |            | 0           | 0               |              |
| NDT1170 Financial interest                           | [None] | -45 976    | 1 015             | -44 961       | -41 516    | -41 516    | 2 918       | 0               | -38 598      |
| NDT1175 Interest on lease Liability/Receivable       | [None] | 129        |                   | 129           | 119        | 119        | 0           | 0               | 119          |
| NDT1180 Tax charge (incl deferred taxes)             | [None] | 11 703     |                   | 11 703        | 10 806     | 10 806     | 0           | 0               | 10 806       |
| NDT1100 DEBT fr OPERATG ACT bf CWC, FIN INT, TAX     | [None] | 128 869    | 1 015             | 129 884       | 119 931    | 119 931    | -35 149     | 0               | 84 783       |
| NDT1210                                              | F_CF1  | 9 773      |                   | 9 773         | 9 024      | 9 024      | -8 428      | 0               | 596          |
| NDT1220                                              | F_CF1  | -3 131     |                   | -3 131        | -2 891     | -2 891     | 0           | 0               | -2 891       |
| NDT1200 Taxes paid                                   | F_CF1  | 6 642      |                   | 6 642         | 6 133      | 6 133      | -8 428      | 0               | -2 295       |
| NDT1320 Change in current assets                     | F_CF2  | 399        | 0                 | 399           | 368        | 368        | -886        | 0               | -517         |
| NDT1340 Change in current liabilities                | MVT    | -50 066    | 21                | -50 045       | -46 210    | -46 210    | 11 884      | 0               | -34 326      |
| NDT1350 Link account                                 | F_CF2  |            |                   |               |            |            | -2 571      | 0               | -2 571       |
| NDT1300 Change in working capital requirement        | F_CF2  | -49 667    | 21                | -49 646       | -45 842    | -45 842    | 8 428       | 0               | -37 414      |
| NDT1000 NET DEBT FROM (USED IN) OPERATING ACT        | [None] | 85 844     | 1 036             | 86 880        | 80 222     | 80 222     | -35 149     | 0               | 45 074       |
| NDT2112 Purchase of tangible assets                  | INC    | -7         |                   | -7            | -6         | -6         | 0           | 0               | -6           |
| NDT2114 Amounts due on purchase of I/T assets        | F_CF2  | -24        |                   | -24           | -22        | -22        | 0           | 0               | -22          |
| NDT2116 Right of use                                 | INC    | -119       |                   | -119          | -110       | -110       | 0           | 0               | -110         |
| NDT2117 Lease liability                              | INC    | 119        |                   | 119           | 110        | 110        | 0           | 0               | 110          |
| NDT2110 Purchase of intangible & tangible assets     | [None] | -31        |                   | -31           | -28        | -28        | 0           | 0               | -28          |
| NDT2120 Proceeds from disposals of I/T assets        | F_CF2  |            |                   |               |            |            | 0           | 0               |              |
| NDT2100 NET OPERATING INVESTMENTS                    | [None] | -31        |                   | -31           | -28        | -28        | 0           | 0               | -28          |
| NDT2211                                              | INC    | -22        |                   | -22           | -20        | -20        | 0           | 0               | -20          |
| NDT2210 Amounts paid for acq and LT investmts        | [None] | -22        |                   | -22           | -20        | -20        | 0           | 0               | -20          |
| NDT2232 Amounts to receive fr disposal finan inv     | [None] | 35         |                   | 35            | 32         | 32         | 0           | 0               | 32           |
| NDT2230 Proceeds fr disposal of fin investmts        | [None] | 35         |                   | 35            | 32         | 32         | 0           | 0               | 32           |
| NDT2200 NET LONG TERM INVESTMENT                     | [None] | 13         |                   | 13            | 12         | 12         | 0           | 0               | 12           |
| NDT2000 NET DEBT FROM (USED IN) INVESTING ACT        | [None] | -17        |                   | -17           | -16        | -16        | 0           | 0               | -16          |
| NDT3110 Increase of common stock issues              | ICA    | 200 474    |                   | 200 474       | 185 112    | 185 112    | 0           | 0               | 185 112      |
| NDT3120 Reimbursement of common stock issues         | DCA    | -200 474   |                   | -200 474      | -185 112   | -185 112   | 0           | 0               | -185 112     |
| NDT3100 Common stock issues                          | [None] | 0          |                   | 0             | 0          | 0          | 0           | 0               | 0            |
| NDT3300 Dividds paid to mino shareholders of sub     | F_CF6  | 0          |                   | 0             | 0          | 0          | 38 798      | 0               | 38 798       |
| NDT3600 Net interest paid (incl finance lease)       | F_CF2  | 13 323     | -1 015            | 12 308        | 11 365     | 11 365     | 28 438      | 0               | 39 803       |
| NDT3605 Interests paid – Lease Liability/Receivable  | F_CF2  | -129       |                   | -129          | -119       | -119       | 0           | 0               | -119         |
| NDT3606 Lease expenditure                            | DEC    | -239       | -1 091            | -1 330        | -1 228     | -1 228     | 0           | 0               | -1 228       |
| NDT3000 NET DEBT FROM (USED IN) FINANCING ACT        | [None] | 12 955     | -2 106            | 10 849        | 10 018     | 10 018     | 67 237      | 0               | 77 255       |
| NDT0000 INC (DEC) IN NET DEBT                        | [None] | 98 782     | -1 070            | 97 712        | 90 224     | 90 224     | 32 088      | 0               | 122 313      |
| NDTOPE Net Debt - Opening                            | OPE    | -943 795   |                   | -943 795      | -856 871   | -856 871   | 143         | 0               | -856 729     |
| NDTREC Net debt - REC                                | REC    | 0          |                   | 0             | 0          | 0          | -0          | 0               | 0            |
| NDTOTH Net Debt - Others                             | [None] | 0          |                   | 0             | 0          | 0          | -0          | 0               | 0            |
| NDTREP1 Repayment of Long and Medium term borrowings | F_CF10 | -215 685   | 0                 | -215 685      | -199 157   | -199 157   | 0           | 0               | -199 157     |
| NDTREP2 Repayment of Long and Medium term borrowings | DEC    |            |                   |               |            |            | 836 993     | 0               | 836 993      |
| NDTREP Repayment of Long and Medium term borrowings  | [None] | -215 685   | 0                 | -215 685      | -199 157   | -199 157   | 836 993     | 0               | 637 836      |
| NDTBOR News Borrowings                               | INC    | 0          | 0                 | 0             | 0          | 0          | -1 371 461  | 0               | -1 371 461   |
| NDTLOA New Loans                                     | F_CF2  | -544 980   | 0                 | -544 980      | -503 218   | -503 218   | 503 112     | 0               | -106         |
| NDTOTD Increase (Dec) in other debt                  | MVT    | 61 132     | 0                 | 61 132        | 56 448     | 56 448     | 0           | 0               | 56 448       |
| NDTCSH Increase (Dec) in CCE                         | MVT    | 601 050    | 0                 | 601 050       | 554 991    | 554 991    | 0           | 0               | 554 991      |
| NDTEXT Net Debt - Echange rate                       | F_CF5  |            |                   |               | -53 821    | -53 821    | -1 270      | 0               | -55 091      |
| NDTCLO Net Debt - Closing                            | CLO    | -1 042 278 | 0                 | -1 042 278    | -1 001 629 | -1 001 629 | -32 483     | 0               | -1 034 112   |
| Net Debt - Closing (calculated)                      |        | -1 042 278 | 0                 | -1 042 278    | -1 001 629 | -1 001 629 | -32 484     | 0               | -1 034 112   |
| Variance                                             |        | 0          | 0                 | 0             | 0          | 0          | 0           | 0               | 0            |
| Check                                                |        | 299        | -1 070            | -771          | -712       | -712       | 732         | 0               | 20           |

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