Q1 2024 Performance



Bezons April 25, 2023



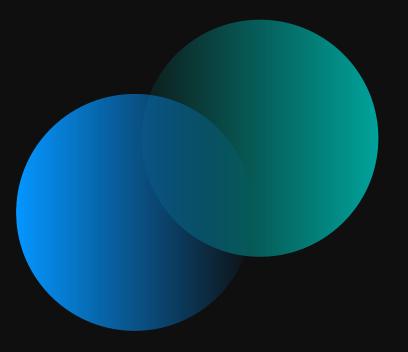
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Revenue organic growth is presented at constant scope and exchange rates.

Regional Business Units include Americas including North America (USA, Canada, Guatemala and Mexico) and South America (Argentina, Brazil, Chile, Colombia, Uruguay, and Peru), Northern Europe and APAC including Northern Europe (United Kingdom & Ireland, Belgium, Denmark, Estonia, Belarus, Finland, Lithuania, Luxembourg, The Netherlands, Norway and Sweden) and Asia-Pacific (Australia, China, Hong Kong, India, Japan, Malaysia, New Zealand, Philippines, Singapore, Taiwan, Thailand and South Korea), Central Europe (Austria, Bosnia and Herzegoniva, Bulgaria, Croatia, Czech Republic, Germany, Greece, Hungary, Israel, Poland, Romania, Serbia, Slovenia, Slovakia, and Switzerland), Southern Europe (Andorra, France, Italy, Portugal, and Spain) and Rest of the World including Middle East & Africa (Abu Dhabi , Algeria, Benin, Burkina Faso, Egypt, Gabon, Ivory Coast, Kenya, Lebanon, Madagascar, Mali, Mauritius, Morocco, Namibia, Oatar, , Kingdom of Saudi Arabia, Senegal, South Africa, Tunisia, Turkey and UAE), Major Events and Global Delivery Centers.



Today's presenters







Carlo d'Asaro Biondo Group COO



Jacques-François de Prest Group CFO



Agenda

- 1. Q1 2024 Highlights
- 2. Q1 2024 Performance
- 3. Financial update
- **4.** Q&A





Q1 2024 highlights

Q1 2024 Revenue €2,5 billion, down -2.6% organically reflecting

- Continued softness in Americas and the UK in Eviden;
- Lower scope of work with certain clients in Americas and Central Europe in Tech Foundations

Order entry of \in1.6bn for a book-to-bill of 64% reflecting delays in contract awards



• Eviden at 1.9% and Tech Foundations at 2.0%



Cash position^{*} of €1.0 billion as of March 31, 2024 and net debt position of €3.9 billion, reflecting €1.3 billion reduction of working capital actions compared with December 2023



Q1 2024 highlights

Implementation of the €450m interim financing in progress

Business plan presented on April 9 to be adjusted to reflect current business performance and trends.

- Update to be communicated to the market in the coming days

Refinancing proposal deadline extended to May 3

- Allowing all stakeholders time to incorporate new information
- July 2024 target date to reach a refinancing agreement unchanged



Q1 2024 performance

| | Group* | Eviden* | Tech Foundations* |
|-------------------|--------------|---------------|-------------------|
| Revenue | €2.479 m | €1.164 m | €1.314 m |
| Organic evolution | -2.6% | -3 .9% | -1.5% |
| Order entry | €1.586 m | €966 m | €620 m |
| Book-to-bill | 64% | 83% | 47% |
| Operating margin | €48 m | €22 m | €26 m |
| ОМ% | 1.9% | 1.9% | 2.0% |



Eviden order entry in Q1:

improved commercial activity in high-performance computing





Q1 main wins

German Federal Office European Parliament novo nordisk **foundation**

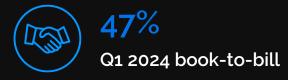


LADORATÓRIO NACIONAL DE Laboratório Nacional de Computação Científica

Accelerating digital transformation processes, meeting all applicable legal requirements. Implementation & maintenance of the SAP-based financial information system Al supercomputer designed for large-scale Al projects with highest level of security to support Danish data sovereignty. Major extension to the capacity of the Jean Zay supercomputer Expansion of Santos Dumont supercomputer capacity by 4 times



Tech Foundations order entry in Q1: impacted by contract decisions delay, particularly in the public sector



Q1 main wins

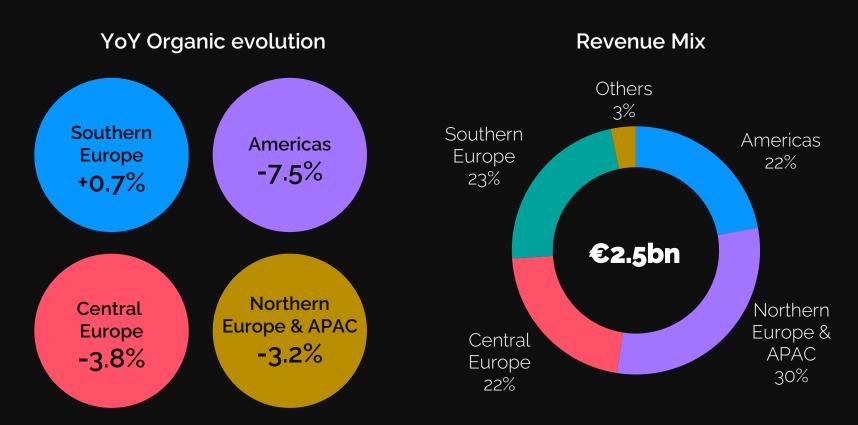
Asian bank

Governmental entity in Egypt

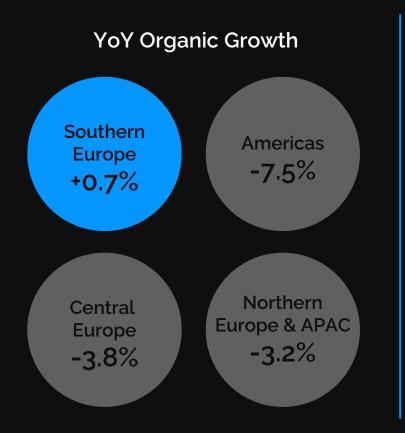


3-year extension for mainframe upgrade services in Asia Pacific RENEWAL Provide and implement smart campus networks in order to facilitate seamless communication, high-speed connectivity, and intelligent data management NEW 6-year managed services contract to migrate the client from on-premise system to a cloud-based Atos solution, for the Next Gen 911 call handling NEW









Eviden

Mid-single digit growth:

- Strong activity in High-Performance Computing
- Growth in Digital benefitting from large contracts ramp-up in Spain and with a major European utility company in France

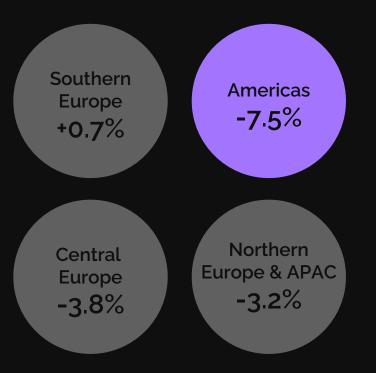
Tech Foundations

Low single-digit decline:

 Contract completions with Banking and Public Sector customers.



YoY Organic Growth



General slowdown in market conditions

Eviden:

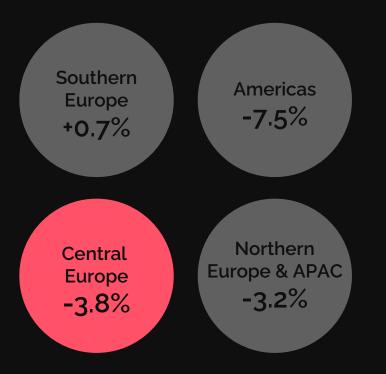
- BDS: Tougher comparison with the prior year (delivery of a HPC in Q1 '23)
- Digital: contract completions and volume decline in Healthcare and Insurance

Tech Foundations

 Contract completion and scope reductions with select customers



YoY Organic evolution



Eviden:

Slight revenue decline:

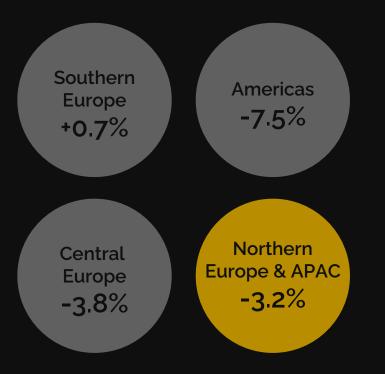
- Growth in Digital activities in Germany and Austria
- Lower activities in BDS

Tech Foundations

High-single digit revenue decline:

• Delays in public sector spending

YoY Organic evolution



Eviden

High-single digit decline:

• Lower demand from Public Sector, Healthcare and Insurance customers

Tech Foundations

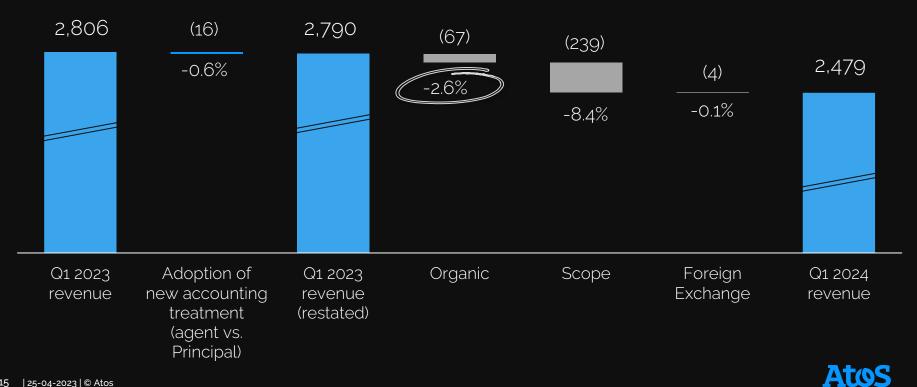
Revenue slightly up:

- Contribution from Asia and increased BPO activity in the UK
- Volume decline in the healthcare sector



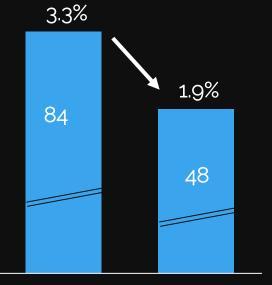
Q1 2024 revenue bridge **Organic evolution**

ln €m:



Q1 2024 operating margin -140 bps organic decrease vs prior year

In €m:



Q1 2023* Q1 2024

Eviden: €22m

- ✓ OM% at 1.9%, down -330 bps organically
- Revenue decline year-over-year
- ✓ Lower utilization of billable resources
- Investment in Advanced Computing

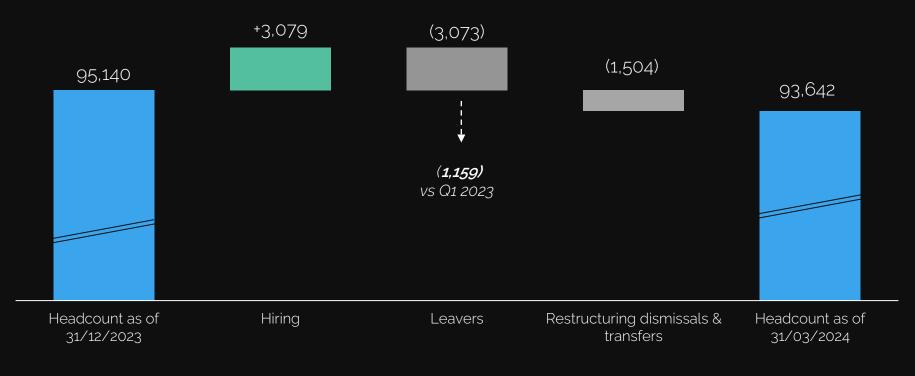
Tech Foundations: €26m

- ✓ OM% at 2.0%, up +50 bps organically
- Continued execution of the transformation program





Headcount evolution







Ongoing amicable conciliation procedure

- Interim financing of €450 million from existing banking group, bondholders and the French State in progress
- Business plan presented on April 9 to be adjusted to reflect current business performance and trends
 - Revisions to the 2024-2027 business plan to lead to an increase in new money needs and to a potential additional debt reduction
 - Update to be communicated to the market in the coming days
- **Refinancing proposal deadline extended to May 3** allowing all stakeholders time to incorporate new information.
 - July 2024 target date to reach a refinancing agreement with financial creditors unchanged
- Cash & cash equivalents and short-term financial assets was €1.0 billion as of March 31, 2024
 - Net debt position of €3.9 billion, reflecting a €1.3 billion reduction of working capital actions compared with December 2023

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Thank you!

For more information please contact:

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