

2019 Investor Day

Atos

Disclaimer

- ▶ This document contains forward-looking statements that involve risks and uncertainties, including references, concerning the Group's expected growth and profitability in the future which may significantly impact the expected performance indicated in the forward-looking statements. These risks and uncertainties are linked to factors out of the control of the Company and not precisely estimated, such as market conditions or competitors behaviors. Any forward-looking statements made in this document are statements about Atos' beliefs and expectations and should be evaluated as such. Forward-looking statements include statements that may relate to Atos' plans, objectives, strategies, goals, future events, future revenues or synergies, or performance, and other information that is not historical information. Actual events or results may differ from those described in this document due to a number of risks and uncertainties that are described within the 2017 Registration Document filed with the Autorité des Marchés Financiers (AMF) on February 26, 2018 under the registration number: D.18-0074 and its update filed with the Autorité des Marchés Financiers (AMF) on July 27, 2018 under the registration number: D.18-0074-A01.
- ▶ The Group's financial information relating to the financial year ended December 31, 2018 included in this document has been prepared using a process similar to that adopted for the preparation of the Group's annual consolidated financial statements but is not yet audited. Accordingly, Atos has not yet obtained from its statutory auditors the assurance that they will be able to certify its financial statements without reserve. The Board of Directors of Atos SE has examined at its January 29, 2019 meeting the Group's financial information for the financial year ended December 31, 2018 included in this document and has approved its communication. The Group's financial statements which will be approved by the Board of Directors, to be held on February 20, 2019, shall include any material events previously unknown by the Group and of which it becomes aware or which may occur after January 30, 2019. Therefore the financial information presented in this document shall be, in accordance with the AMF position-recommendation n°2004-04, qualified as estimated results (résultats estimés).
- ▶ Revenue organic growth is presented at constant scope and exchange rates, and restated for the impact of IFRS 15. Operating margin is presented as defined in the 2017 Registration Document. Starting January 1st, 2018, dividends paid to non-controlling interests are not anymore a Free Cash Flow item but reported in line 'Dividends paid'.
- ▶ Business Units include Germany, North America (USA, Canada, and Mexico), France, United Kingdom & Ireland, Worldline, Benelux & The Nordics (Belgium, Denmark, Estonia, Finland, Lithuania, Luxembourg, The Netherlands, Poland, Russia, and Sweden), and Other Business Units including Central & Eastern Europe (Austria, Bulgaria, Croatia, Czech Republic, Greece, Hungary, Israel, Italy, Romania, Serbia, Slovakia and Switzerland), Iberia (Spain and Portugal), Asia-Pacific (Australia, China, Hong Kong, India, Indonesia, Japan, Malaysia, New Zealand, Philippines, Singapore, Taiwan, and Thailand), South America (Argentina, Brazil, Colombia, and Uruguay), Middle East & Africa (Algeria, Benin, Burkina Faso, Egypt, Gabon, Ivory Coast, Kingdom of Saudi Arabia, Lebanon, Madagascar, Mali, Mauritius, Morocco, Qatar, Senegal, South Africa, Tunisia, Turkey and UAE), Major Events, Global Cloud hub, and Global Delivery Centers.
- ▶ Atos does not undertake, and specifically disclaims, any obligation or responsibility to update or amend any of the information above except as otherwise required by law.
- ▶ This document does not contain or constitute an offer of Atos or Worldline's shares for sale or an invitation or inducement to invest in Atos or Worldline's shares in France, the United States of America or any other jurisdiction.
- ▶ Any information or project mentioned in this document may require to be executed the appropriate processes with the relevant works councils' representatives in accordance with applicable laws.

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Paving the way towards the post-Cloud era

Philippe Vannier

Special advisor for Science, Technology & Cybersecurity

2030 Vision

Towards the post cloud era, real is digital



**Augmented human
Neural interfaces**

Energy



**NG cybersecurity
Homomorphic encryption**



Global simulation

**P
R
O
C
E
S
S**

1

**Yotta Internet
today x50**

**P
R
O
T
E
C
T**



Quantum



Intelligent machines



All Always connected



Cyber nations

Technology Transformation tipping points

What has changed in recent years

- ▶ Rate of technology change exceeds that of legislation
- ▶ Power at edge challenging the core
- ▶ Legacy system technical debt constrains CxO decision making
- ▶ Pre-eminence of intelligent business platform

Breakthrough technologies reaching tipping points:

- ▶ Artificial intelligence
- ▶ IoT and edge computing
- ▶ 5G
- ▶ Digital twinning
- ▶ Automation, Robotization
- ▶ Blockchain
- ▶ User interfaces, Augmented reality
- ▶ Quantum computing

A massive shift ...requiring disruptive digital capabilities

Tomorrow's digital for business: intelligent, open, scalable
for people, machines and ecosystems



to serve PEOPLE
customers, citizen, teams

*Anytime, anywhere, through all
channels, with AI-augmented
« phygital » experience*



**to manage billions of
THINGS &
INTELLIGENCES**

From the cloud to the edge



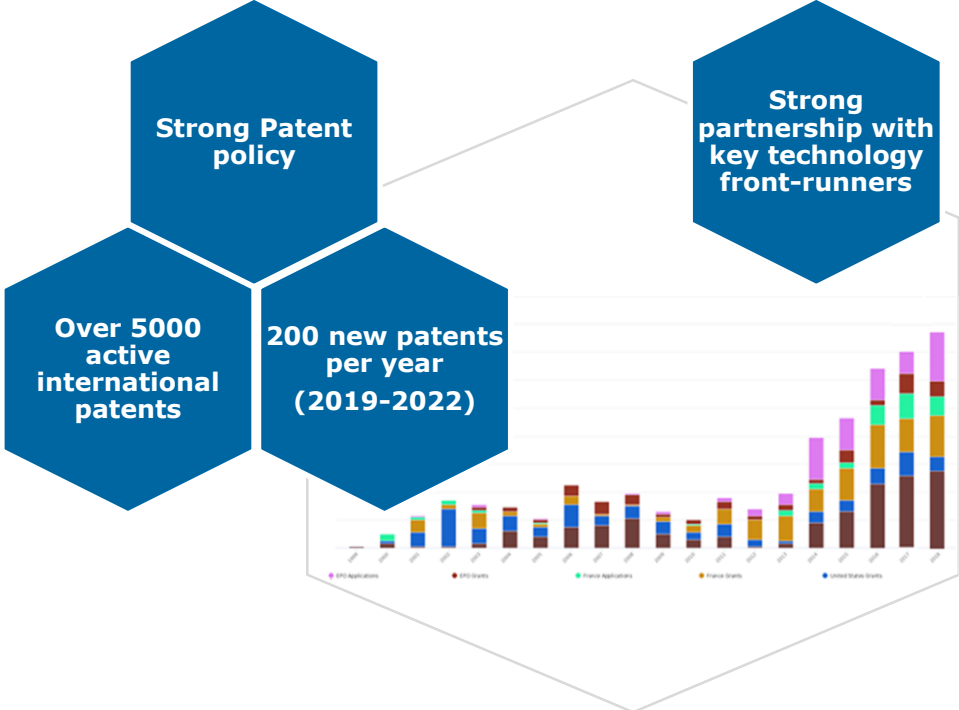
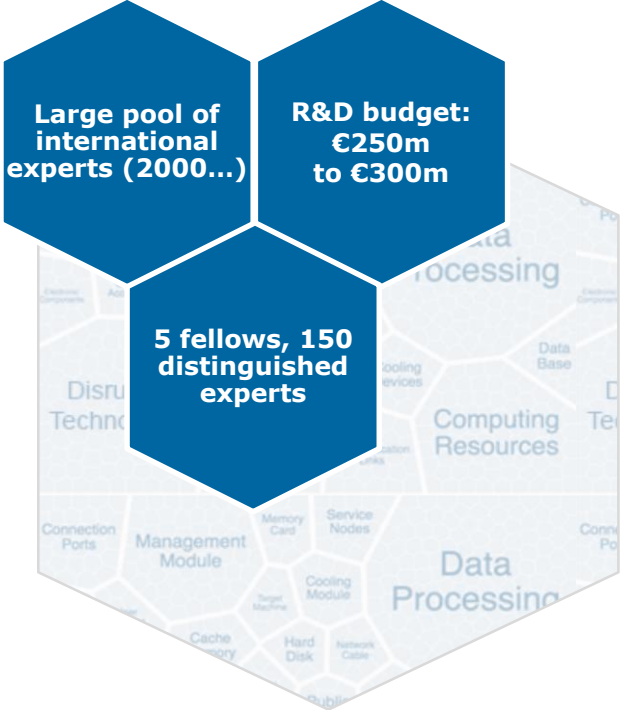
**to interact with
hundreds of PARTNERS**

*With clouds, collaborative
platforms, market-places, μ -
services, app editors, real-time
automation*

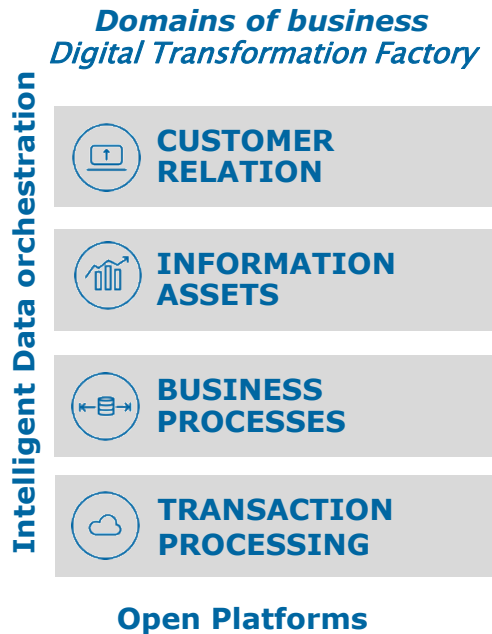
Intelligent platforms for digital business

Future hybrid architectures: cloud + edge

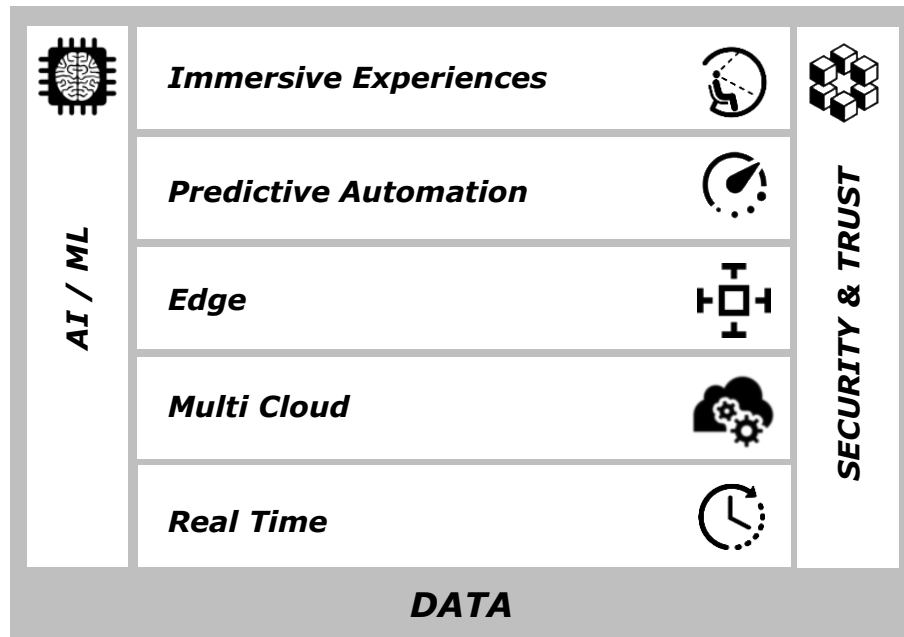
How Atos addresses these challenges?



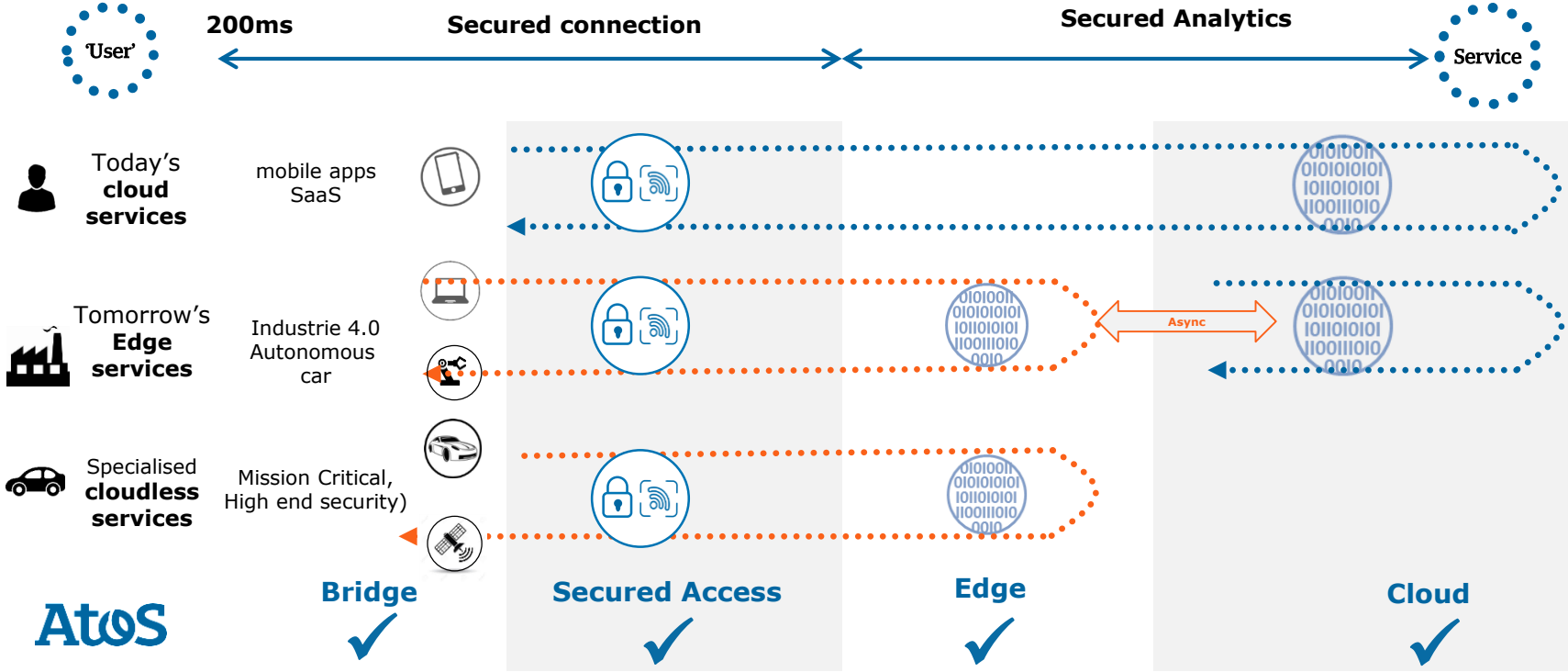
A technological framework to support Intelligent Business Platforms



Domains of innovation Building “phygital” business



Secured, on the Edge or on the cloud, in Quasi Real Time



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The image features the word "AtoS" in a bold, white, sans-serif font, centered horizontally. The background is a dark blue gradient with a complex network of glowing blue lines and nodes, resembling a digital or data network. The nodes are small circles of varying sizes, some of which are larger and more prominent, creating a sense of depth and connectivity. The overall aesthetic is modern and technological.

AtoS