2019 Investor Day
This document contains forward-looking statements that involve risks and uncertainties, including references, concerning the Group’s expected growth and profitability in the future which may significantly impact the expected performance indicated in the forward-looking statements. These risks and uncertainties are linked to factors out of the control of the Company and not precisely estimated, such as market conditions or competitors behaviors. Any forward-looking statements made in this document are statements about Atos’ beliefs and expectations and should be evaluated as such. Forward-looking statements include statements that may relate to Atos’ plans, objectives, strategies, goals, future events, future revenues or synergies, or performance, and other information that is not historical information. Actual events or results may differ from those described in this document due to a number of risks and uncertainties that are described within the 2017 Registration Document filed with the Autorité des Marchés Financiers (AMF) on February 26, 2018 under the registration number: D.18-0074 and its update filed with the Autorité des Marchés Financiers (AMF) on July 27, 2018 under the registration number: D.18-0074-A01.

The Group’s financial information relating to the financial year ended December 31, 2018 included in this document has been prepared using a process similar to that adopted for the preparation of the Group’s annual consolidated financial statements but is not yet audited. Accordingly, Atos has not yet obtained from its statutory auditors the assurance that they will be able to certify its financial statements without reserve. The Board of Directors of Atos SE has examined at its January 29, 2019 meeting the Group’s financial information for the financial year ended December 31, 2018 included in this document and has approved its communication. The Group’s financial statements which will be approved by the Board of Directors, to be held on February 20, 2019, shall include any material events previously unknown by the Group and of which it becomes aware or which may occur after January 30, 2019. Therefore the financial information presented in this document shall be, in accordance with the AMF position-recommendation n°2004-04, qualified as estimated results (résultats estimés).

Revenue organic growth is presented at constant scope and exchange rates, and restated for the impact of IFRS 15. Operating margin is presented as defined in the 2017 Registration Document. Starting January 1st, 2018, dividends paid to non-controlling interests are not anymore a Free Cash Flow item but reported in line ‘Dividends paid’.

Business Units include Germany, North America (USA, Canada, and Mexico), France, United Kingdom & Ireland, Worldline, Benelux & The Nordics (Belgium, Denmark, Estonia, Finland, Lithuania, Luxembourg, The Netherlands, Poland, Russia, and Sweden), and Other Business Units including Central & Eastern Europe (Austria, Bulgaria, Croatia, Czech Republic, Greece, Hungary, Israel, Italy, Romania, Serbia, Slovakia and Switzerland), Iberia (Spain and Portugal), Asia-Pacific (Australia, China, Hong Kong, India, Indonesia, Japan, Malaysia, New Zealand, Philippines, Singapore, Taiwan, and Thailand), South America (Argentina, Brazil, Colombia, and Uruguay), Middle East & Africa (Algeria, Benin, Burkina Faso, Egypt, Gabon, Ivory Coast, Kingdom of Saudi Arabia, Lebanon, Madagascar, Mali, Mauritius, Morocco, Qatar, Senegal, South Africa, Tunisia, Turkey and UAE), Major Events, Global Cloud hub, and Global Delivery Centers.

Atos does not undertake, and specifically disclaims, any obligation or responsibility to update or amend any of the information above except as otherwise required by law.

This document does not contain or constitute an offer of Atos or Worldline’s shares for sale or an invitation or inducement to invest in Atos or Worldline’s shares in France, the United States of America or any other jurisdiction.

Any information or project mentioned in this document may require to be executed the appropriate processes with the relevant works councils’ representatives in accordance with applicable laws.
2019 Investor Day
Paving the way towards the post-Cloud era

Philippe Vannier
Special advisor for Science, Technology & Cybersecurity
2030 Vision
Towards the post cloud era, real is digital

Augmented human
Neural interfaces

Global simulation

Intelligent machines

Energy

Yotta Internet
today x50

PROCESS

All Always connected

PROTECT

NG cybersecurity
Homomorphic encryption

Quantum

Cyber nations
Technology Transformation tipping points
What has changed in recent years

- Rate of technology change exceeds that of legislation
- Power at edge challenging the core
- Legacy system technical debt constrains CxO decision making
- Pre-eminence of intelligent business platform

Breakthrough technologies reaching tipping points:
- Artificial intelligence
- IoT and edge computing
- 5G
- Digital twinning
- Automation, Robotization
- Blockchain
- User interfaces, Augmented reality
- Quantum computing
A massive shift ...requiring disruptive digital capabilities

Tomorrow’s digital for business: intelligent, open, scalable for people, machines and ecosystems

- **to serve PEOPLE customers, citizen, teams**
  Anytime, anywhere, through all channels, with AI-augmented «phygital» experience

- **to manage billions of THINGS & INTELLIGENCES**
  From the cloud to the edge

- **to interact with hundreds of PARTNERS**
  With clouds, collaborative platforms, market-places, µ-services, app editors, real-time automation

Intelligent platforms for digital business
Future hybrid architectures: cloud + edge

2019 Investor Day | 7
How Atos addresses these challenges?

- Large pool of international experts (2000...)
- R&D budget: €250m to €300m
- 5 fellows, 150 distinguished experts
- Strong Patent policy
- Over 5000 active international patents
- 200 new patents per year (2019-2022)
- Strong partnership with key technology front-runners

200 new patents per year (2019-2022)
# A technological framework to support Intelligent Business Platforms

## Domains of innovation

**Building “phygital” business**

<table>
<thead>
<tr>
<th>AT / ML</th>
<th>DATA</th>
<th>SECURITY &amp; TRUST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Immersive Experiences</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Predictive Automation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Edge</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Multi Cloud</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Real Time</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Domains of business

**Digital Transformation Factory**

- Open Platforms
- Intelligent Data orchestration
  - CUSTOMER RELATION
  - INFORMATION ASSETS
  - BUSINESS PROCESSES
  - TRANSACTION PROCESSING

---

**Data**

**Business Processes**

**Information Assets**

**Customer Relationship**

**Intelligent Data orchestration**
Secured, on the Edge or on the cloud, in Quasi Real Time

- User
- 200ms
- Secured connection
- Secured Analytics
- Service
- Bridge
- Secured Access
- Edge
- Cloud

Today’s cloud services
- mobile apps
- SaaS

Tomorrow’s Edge services
- Industrie 4.0
- Autonomous car

Specialised cloudless services
- Mission Critical, High end security

Mission Critical, High end security

Async

2019 Investor Day
2019 Investor Day