Disclaimer

► This document contains forward-looking statements that involve risks and uncertainties, including references, concerning the Group's expected growth and profitability in the future which may significantly impact the expected performance indicated in the forward-looking statements. These risks and uncertainties are linked to factors out of the control of the Company and not precisely estimated, such as market conditions or competitors behaviors. Any forward-looking statements made in this document are statements about Atos’ beliefs and expectations and should be evaluated as such. Forward-looking statements include statements that may relate to Atos’ plans, objectives, strategies, goals, future events, future revenues or synergies, or performance, and other information that is not historical information. Actual events or results may differ from those described in this document due to a number of risks and uncertainties that are described within the 2017 Registration Document filed with the Autorité des Marchés Financiers (AMF) on February 26, 2018 under the registration number: D.18-0074 and its update filed with the Autorité des Marchés Financiers (AMF) on July 27, 2018 under the registration number: D.18-0074-A01.

► The Group’s financial information relating to the financial year ended December 31, 2018 included in this document has been prepared using a process similar to that adopted for the preparation of the Group's annual consolidated financial statements but is not yet audited. Accordingly, Atos has not yet obtained from its statutory auditors the assurance that they will be able to certify its financial statements without reserve. The Board of Directors of Atos SE has examined at its January 29, 2019 meeting the Group’s financial information for the financial year ended December 31, 2018 included in this document and has approved its communication. The Group’s financial statements which will be approved by the Board of Directors, to be held on February 20, 2019, shall include any material events previously unknown by the Group and of which it becomes aware or which may occur after January 30, 2019. Therefore the financial information presented in this document shall be, in accordance with the AMF position-recommendation n°2004-04, qualified as estimated results (résultats estimés).

► Revenue organic growth is presented at constant scope and exchange rates, and restated for the impact of IFRS 15. Operating margin is presented as defined in the 2017 Registration Document. Starting January 1st, 2018, dividends paid to non-controlling interests are not anymore a Free Cash Flow item but reported in line ‘Dividends paid’.

► Business Units include Germany, North America (USA, Canada, and Mexico), France, United Kingdom & Ireland, Worldline, Benelux & The Nordics (Belgium, Denmark, Estonia, Finland, Lithuania, Luxembourg, The Netherlands, Poland, Russia, and Sweden), and Other Business Units including Central & Eastern Europe (Austria, Bulgaria, Croatia, Czech Republic, Greece, Hungary, Israel, Italy, Romania, Serbia, Slovakia and Switzerland), Iberia (Spain and Portugal), Asia-Pacific (Australia, China, Hong Kong, India, Indonesia, Japan, Malaysia, New Zealand, Philippines, Singapore, Taiwan, and Thailand), South America (Argentina, Brazil, Colombia, and Uruguay), Middle East & Africa (Algeria, Benin, Burkina Faso, Egypt, Gabon, Ivory Coast, Kingdom of Saudi Arabia, Lebanon, Madagascar, Mali, Mauritius, Morocco, Qatar, Senegal, South Africa, Tunisia, Turkey and UAE), Major Events, Global Cloud hub, and Global Delivery Centers.

► Atos does not undertake, and specifically disclaims, any obligation or responsibility to update or amend any of the information above except as otherwise required by law.

► This document does not contain or constitute an offer of Atos or Worldline’s shares for sale or an invitation or inducement to invest in Atos or Worldline’s shares in France, the United States of America or any other jurisdiction.

► Any information or project mentioned in this document may require to be executed the appropriate processes with the relevant works councils’ representatives in accordance with applicable laws.
Big Data & Cybersecurity 2021
The leader in cybersecurity and intelligent platforms for digital machines

Pierre Barnabé
Head of Big Data & Cybersecurity
BDS: A unique combination of expertise

€1bn Total Revenue in 2018
€0.9bn External Revenue
15.5% operating margin
5,200 people

Mission-Critical Systems
Pioneer in Intelligent Defense
Pioneer in trusted Avionics, Utilities...
Leader in Secured Communications
Expert in trusted embedded systems

Cyber Security
#1 European in Cyber security
#4 worldwide in Security Managed Services
#1 European in Identity management
125m security events managed / hour (24/7 average)

High-end Computing for Big Data
#1 European (#4 worldwide) in HPC
#2 worldwide in high-end servers
AI/analytics European leader
Pioneer in Exascale & Quantum

6 R&D centers
700 R&D engineers
2000 patents + 100 new/year
1 Main Industrial Factory
Big data and security drive growth and profitability

Double digit growth since 2015, robust & profitable growth

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenue</th>
<th>Operating margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>€597m</td>
<td>€103m</td>
</tr>
<tr>
<td>2016</td>
<td>€666m</td>
<td>€112m</td>
</tr>
<tr>
<td>2017</td>
<td>€754m</td>
<td>€114m</td>
</tr>
<tr>
<td>2018</td>
<td>€901m</td>
<td>€140m</td>
</tr>
</tbody>
</table>

Revenue: €597m to €901m
Operating margin: €103m to €140m
BDS stronger performance over competition

Twice revenue growth and higher operating margin than core competitors

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenue Growth</th>
<th>Operating Margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>+13%</td>
<td>16.8% OM</td>
</tr>
<tr>
<td>2016</td>
<td>+11%</td>
<td>15.2% OM</td>
</tr>
<tr>
<td>2017</td>
<td>+13%</td>
<td>15.5% OM</td>
</tr>
<tr>
<td>2018</td>
<td>+13%</td>
<td>15.5% OM</td>
</tr>
</tbody>
</table>
Internet of data and things: from big to gigantic data

1 Zettabyte = 1,000,000,000,000,000,000 bytes

Zettabytes

- 4 Zettabytes in 2013
- 33 Zettabytes in 2020
- 50 Zettabytes in 2025

Has doubled every two years

50 billions connected objects and machines.
Digital industries, workplaces, cities,...

80% enterprise data created out of cloud, 30% IOT real time,
EDGE everywhere

Using 20-25% of worldwide energy production

Yottabyte around 2030
1 Yotta=1000 Zetta

Sources Gartner, IDC, Statista, Atos
1 ZETTABYTE = 1,000,000,000,000,000,000,000 bytes

Cybersecurity Everywhere
Towards the post-cloud era
AI+IOT convergence opens the trusted Age of Machines

Managed infrastructures
Hybrid cloud
IT security
Cloud security

Networks of thousands Hybrid Clouds

Millions of IoT/Edge Systems

Billions of Autonomous & intelligent Objects & Machines

75% of enterprise data created and processed Out-of-Cloud in 2022

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Traditional IT

Infrastructure of infrastructures
exponential applications, exponential risks, security everywhere

2019 Investor Day | 8
The ambition for BDS next chapter

**VISION**
Provide the high-end Security, Artificial Intelligence and Mission Critical technologies to help business succeed in the gigantic data era

**AMBITION**
Lead consolidation of trusted intelligent platforms with cybersecurity products and services for the new machine age

Be the “Infra of Infras” security leader
(IoT ↔ Edge ↔ Clouds ↔ Data Centers)
2015 Bull integration

Cybersecurity
European leader identity security

IAM and encryption portfolio
Mid-market services

Bullion in-memory server

European HPC public market

Defense

Mission-critical

High-end computing
#1 European hardware and software player
2018 Delivering Atos Ambition for BDS

Cybersecurity
#1 European player in IT/OT & prescriptive security

Mission-critical
Reference player for defense and homeland security

High-end computing
#1 European hardware and software player
Mission-critical
Leader player for critical IoT and embedded systems

Cybersecurity
Modular security platform for people, things and processes

AI
AI predictive cybersecurity
Cloud, Edge, IoT cybersecurity

2021
2018
2015

Critical IoT platform
Exascale and Hybrid HPC

Defense intelligence platform
Edge servers

High-end computing
Pioneer the high-end wave in AI platforms and high-end edge computing
BDS: A global and balanced expansion

2015
- RoW: 40%
- France: 60%
- PH: 62%

2018
- RoW: 13%
- France: 35%
- RoEurope: 41%
- Other: 20%
- NAO: 12%
- TMU: 10%
- MRT: 30%
- PH: 40%

2021e
- Americas: 25%
- Europe: 50%
- APAC MEAI: 25%
- Manufacturing: 25%
- Financial Services: 10%
- Telecommunications Medias Tech: 10%
- Energy Utilities: 15%
- Health: 5%
- Public Defense: 25%
- Retail, Transport, Logistics: 10%

Resell through IDM
Big data sales channels

Supercomputing and Edge OEM
Cybersecurity and MCS sales channels
A strong demand in each vertical

PUBLIC SERVICES
Safety from Defense to secure e-gov data and services

RETAIL, TRANSPORTS & LOGISTICS
Secured & Intelligent exchanges

HEALTHCARE
High-end innovation and critical assets protection

MANUFACTURING
AI benefits from design to delivery while securing digital production chains

FINANCIAL SERVICES
New security for new risks

ENERGY & UTILITIES
Provide computing and security for NG networks

TECHNOLOGY, TELECOM & MEDIAS
Provide computing and security for NG networks

Leveraging IDM, Syntel, OEMs & Channels
BDS extended go-to-market to fuel profitable growth

We will accelerate growth with Global Strategic Accounts, OEMs, Systems makers, Integrators & Resellers

- Adaptive Intelligence and cybersecurity solutions integrated into Atos vertical offerings
- NEW: Extend OEMs and technology licensing to SYSTEM MAKERS and INTEGRATORS
- NEW: develop CHANNEL PARTNERS in all geographies with off-the-shelf products
- TOP 600 GSA
- VARS, DellEMC, Cisco
- Hitachi, Lenovo Thales, CEA, ...

2019 Investor Day
BDS operating margin levers

Objective

- Operating margin on ER c.15%*

Approach

1. Growing penetration in GIAs, cross-fertilization big data/cybersecurity
2. Enhanced Product competitiveness through Design to Value, agile development
3. Supply chain and purchasing optimization
4. Automation & Cognitive Operations
5. Development of Global Delivery Centers (cybersecurity services, R&D...)

*ER: External Revenue of c. 1.2B€ in 2021
BDS 3 years plan
Continued profitable growth using 3 main levers

2018
€1 bn total revenue
15.5% operating margin on ER*

2021e
€1.35 bn total revenue
c.15% operating margin on ER*

1 Cybersecurity
2 AI-powered offering & disruptive innovation
3 Extended Go-to-Market
Growing OEMs and channels

*ER: External Revenue 0.9B€ in 2018 and c. 1.2B€ in 2021